

One Day. Typical. Amazing.
Children's Medical Center



5:50 a.m.



Just 24 hours at Children's Medical Center results in hundreds of patient stories, thousands of human encounters and countless moments of compassion, precision and innovation. When 15 professional photographers set out Nov. 19 to capture one day in the life of Children's, no one knew what to expect.



On the cover: Some patients are airlifted by the Children's helicopter to the rooftop heliport. Others are transported by the Children's jet or ambulance. And many are brought here by personal or public transportation. No matter how they arrive, Children's is ready to take on the challenges each patient brings — any time, any day. *Photo by Louis Curtis*

Above: The illuminated red balloon is a beacon of hope in the early morning sky. It's the people behind the balloon who give the hope. Their care takes many hands and hearts: physicians, nurses and researchers; child life specialists, translators and chaplains; IT experts, food service workers and cleaning crews, to name only a few. Whatever their roles, each day brings an opportunity to make a meaningful difference. *Photo by Louis Curtis*



5:59 a.m.

Staff members ready a marker board showing the list of patients scheduled for surgery in the main hospital. Today, 95 patients will undergo surgical procedures in one of the hospital's operating rooms — 58 at the Dallas main campus, 23 at the adjacent Dallas Pavilion Surgery Center (a day surgery center) and 14 at Children's Medical Center Legacy in Plano, Texas. *Photo by Kim Ritzenhaler*



6:02 a.m.

Charity Bempong of Food Services moves trays in the hospital kitchen — already preparing for the lunch rush. With 58 menus for special diets, including gluten-free, Children's ensures each patient receives a meal tailored to his or her nutritional needs. *Photo by Amber Gober*



6:10 a.m.



6:17 a.m.



6:25 a.m.

Kayla Jackson, a patient access representative at the Dallas Pavilion Surgery Center, attaches an ID bracelet to John Long's wrist. The 13-year-old football player from Maypearl, Texas, will have laser surgery to remove the pink birthmark on his cheek. *Photo by Jeremy Harris*

Henry Taylor takes pride in his job of keeping the Purple Park garage clean. *Photo by Louis Curtis*

Nurses Emily Wren, center, and Andrea Torzone discuss a patient's treatment while Molly Hodges, foreground, and Liaqat Khan, background, tend to their duties in the cardiovascular intensive care unit. The cardiovascular ICU is near capacity today; 14 of 16 beds are full. *Photo by Melanie Burford*



6:25 a.m.

6:34 a.m.

6:35 a.m.

The early shift signs on. Employees swipe their badges and pull into the Purple Park garage one after the other wearing a mix of scrubs, lab coats and business attire. Children's employs 5,100 people. *Photo by Louis Curtis*

At daybreak, construction workers head to their posts at the new tower and front entrance going up at the hospital. When complete, the 10-story, 398,000-square-foot tower will house The Heart Center (which includes the Annette Simmons Heart Hospital) and expanded surgical, cancer, intensive care and neonatal units. *Photo by Louis Curtis*

When time is of the essence, belongings sometimes are left astray in the men's locker room at the Pavilion Surgery Center, where clinicians change in and out of their scrubs and store their street clothes and personal items. *Photo by Jeremy Harris*



6:49 a.m.

Zachary Bancook, 2, gets a kiss from his mother, Courtney Bancook, in the pre-operative assessment area of the main hospital. The Mineola, Texas, boy will have multiple operations today. Surgeons will perform a circumcision, clean the area around his g-tube and insert tubes in his ears. Read more about Zachary on page 14. *Photo by Kim Ritzenhaler*



7:02 a.m.

Dr. Everett Moody takes a look at 4-year-old Jacqueline Campuzano's eyes, while her dad, Jose Campuzano, keeps her company. Dr. Moody, an ophthalmologist, helps calm anxious patients by bringing them care packages stuffed with a hat, dark sunglasses, a cool pack and a toy. The sunglasses protect patients' eyes after surgery, while the cool pack helps reduce post-operative swelling. The toy is just for fun. *Photo by Jeremy Harris*



7:03 a.m.

Tom Vargo, an officer with the Parkland Memorial Hospital Police Department, stops traffic and directs visitors and employees to the parking lots and garages near the Dallas Ambulatory Care Pavilion at Children's. *Photo by Louis Curtis*



7:17 a.m.

A new day begins. Employees are reminded with a banner that highlights the reason they come to work every day — to be the one to make life better for children. *Photo by Louis Curtis*



7:03 a.m.

Anthony Massey dozes off on a scale in the surgical holding area. Massey had been at Children's all night and was waiting for his daughter to go into surgery. *Photo by Kim Ritzenthaler*



7:18 a.m.

Roxi Sherman, 3, waits in her bed before surgery — wearing her favorite cupcake pajama bottoms. Dr. Jay Burns, a plastic and craniofacial surgeon, will use a pulse dye laser and a yag laser to remove the vascular defect on Roxi's lip and chin.
Photo by Jeremy Harris



7:40 a.m.

David Biggerstaff, vice president and Children's Legacy administrator, and Tina Styles, center, director in Development, listen to Amanda Greenberg, accountant in Financial Services, as she asks a question at Pulse Check. Members of the hospital's Senior Leadership Team host Pulse Check three times a month so employees can ask questions and raise issues that are important to them and their co-workers. *Photo by Juan Pulido*



7:57 a.m.



Dr. Jay Roden cauterizes 2-year-old Zachary Bancook's g-tube in one of the first surgeries of the day. See Zachary's story on page 14. *Photo by Kim Ritzenthaler*



7:58 a.m.

Medical staff and other clinicians pack Moore Auditorium for Pediatric Grand Rounds. Community dentist Bob Morgan, D.D.S., will speak about treatment and referral guidelines for dental trauma pediatric patients. *Photo by Amber Gober*



8:11 a.m.

Luke Vance, 6, from Wylie, Texas, focuses on his breakfast while in an observation room in the Charles E. and Sarah M. Seay Emergency Department. Luke fell on the playground at school and developed a staph infection through a cut in his elbow a week later. After 2½ days of treatment at the hospital, the staph infection resolved and Luke was back in action. *Photo by Louis Curtis*



8:10 a.m.

From left, Ron Gorney, physician assistant and cardiac perfusionist, and operating room nurse Barbara McRee give each other a little moral support for what is about to be an intense day on the job. The two walk arm-in-arm as they head to the OR for Camila Bojorquez's heart surgery. See Camila's story on page 28. *Photo by Melanie Burford*

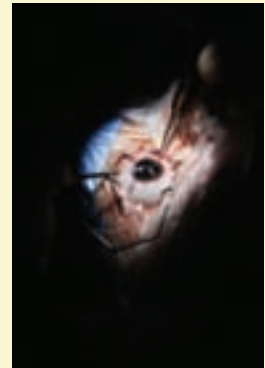




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8:19 a.m.

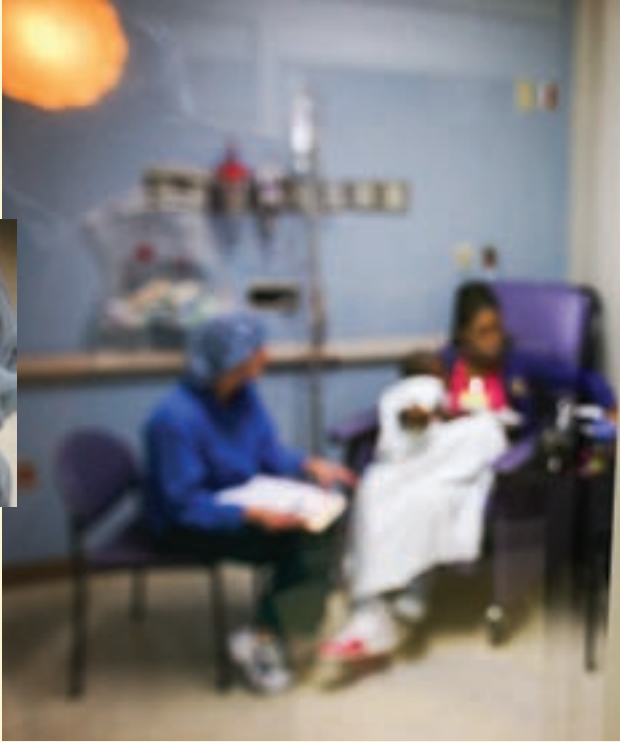


8:48 a.m.

Baovy Pham, senior technologist in the Lab, performs a manual dilution to confirm an abnormal result from a Hematology-Oncology patient. *Photo by Juan Pulido*

Heart surgeon Dr. Kristine Guleserian, foreground center, discusses patient cases with cardiac fellows and nurses during morning rounds in the cardiovascular intensive care unit. *Photo by Melanie Burford*

Dr. Serena Wang extracts a cataract from a patient's eye. *Photo by Kim Ritzenthaler*



8:57 a.m.



8:57 a.m.

8:59 a.m.

Arturo Zapien cradles his 6-month-old son and namesake after a long night in the Seay Emergency Department. The baby had not been feeding. "I know they're very tired and very anxious," said Dr. Beatrix Chandra Bansai, who examined the child. *Photo by Louis Curtis*

Carrie Ellison, a physical therapist, steadies Jose Gonzalez on his new therapeutic tricycle in the PT gym. The tricycle is a donation from the Irving Chapter of the National American Business Clubs. *Photo by Amber Gober*

Davion Sutton, waking up from anesthesia, gets a popsicle in the step-down room, where patients are reunited with their families after surgery at the Pavilion Surgery Center. Nurses ensure that patients are hydrated by giving them juice or popsicles, and that they are not in any pain. Davion's mom, Tenia, listens to a nurse's instructions about post-surgical care before taking him home. *Photo by Jeremy Harris*



9:04 a.m.

The state-of-the-art Access Center centralizes staff, technology and improved work processes, enabling community physicians to experience a seamless admission process to arrange inpatient and emergency services, as well as medical transport for patients. *Photo by Erin Blinn*



9:13 a.m.

Angel David Ibarra colors a picture of dinosaurs while he's waiting for surgery. He will have a cyst removed from his face. *Photo by Allison V. Smith*



9:18 a.m.

9:27 a.m.



9:40 a.m.

A cast removal brings welcome relief for 8-year-old Kenshawanna Reed, who is ready to be on the move again. *Photo by Scott Lewis*

Mayra Galaviz gazes out the window at Starbucks while she waits for her son's radiology appointment to conclude. Some parents, like Mayra, opt for a cup of hot coffee and a view from the Skybridge rather than one of the more traditional waiting rooms at Children's. *Photo by Richard Sharum*

Drayk Taylor, 2, can't keep his eyes off the Backyardigans on TV as he eats breakfast. Drayk just finished his three-week treatment for Acute Myeloid Leukemia. Today's visit is for treatment of fever and a low white blood cell count, frequent symptoms for children with leukemia. *Photo by Richard Sharum*

Superman Returns

Zachary Bancook has been to Children's before. The 2-year-old spent the first seven months of his life on a ventilator in the hospital's neonatal intensive care unit. He had aspirated meconium during birth, which caused a cascade of health problems. Because he was on a ventilator, he could not eat by mouth and has been fed by a g-tube since he was born. His parents, Courtney and David Bancook, and sister Abigail, brought him to Children's today for several surgical procedures. Zachary had tubes put in his ears to alleviate constant ear infections. He had a growth removed from around his tracheotomy tube and was circumcised. He had the area around his g-tube cleaned. Wearing super hero pajamas his grandmother bought to help him through surgery, Zachary checked in before 7 a.m. By noon, the little Superman was on his way home. *Photos by Kim Ritzenhaller*



6:50 a.m.



7:09 a.m.



8:12 a.m.



9:39 a.m.



12:01 p.m.



7:03 a.m.





9:44 a.m.

Dr. James Amatruda of the Center for Cancer and Blood Disorders at Children's, observes the row of zebra fish in his lab at UT Southwestern Medical Center, where he is a faculty member. He is working to understand cancer at a molecular level. His focus is on defining novel cancer genes and understanding the development of biological tumors to improve treatments for childhood cancer. *Photo by Allison V. Smith*



9:44 a.m.

Five-year-old Dylan Smith from Arkansas runs off some energy on the Children's playground before he is admitted to the hospital. Tomorrow, he will have his bladder enlarged and one of his kidneys removed. *Photo by Erin Blinn*



9:46 a.m.

A team of doctors and nurses convene in the Seay Emergency Department. They are caring for 5-year-old Kihla Robinson in room 2. Kihla has Rett's Syndrome, a neuro-developmental disorder. She had a seizure at school this morning. In room 3 is 13-year-old Kathryn Higgins, who has supraventricular tachycardia (rapid heart rhythm). She became dizzy and had trouble breathing during gym class. *Photo by Louis Curtis*



9:50 a.m.

At UT Southwestern University Hospital — St. Paul in Dallas, new mother Amanda Rosales touches her 1-day-old son, Armando Mendoza. Lee Cavins, an EMT on the Children's Transport Services team, will drive Armando in an ambulance to the neonatal intensive care unit at Children's. The infant will be treated for hydrocephaly (buildup of cerebrospinal fluid on the brain). *Photo by Juan Pulido*



9:53 a.m.

Jose Hernandez carries his son, Jesus Hernandez, down the hall for an echocardiogram. The 6-month-old baby from Marshall, Texas, soon will have a procedure to correct a ventricular septal defect of his heart. *Photo by Melanie Burford*

9:53 a.m.

Amari Wyatt gets a popsicle as he wakes up after having caps put on his teeth at the Dallas Pavilion Surgery Center. Amari's grandmother, Lisa Wyatt, stood by his bed in the surgery step-down room as Amari roused from anesthesia. The Wyatts are relatively new to the Dallas area. They survived Hurricane Katrina and moved to Mesquite, Texas, once they had transportation to leave New Orleans. *Photo by Jeremy Harris*



9:57 a.m.



10:01 a.m.



10:04 a.m.

Jesus Hernandez undergoes an echocardiogram to monitor his heart condition. *Photo by Melanie Burford*

Employee health nurse Jenney Saxton files an employee's chart. The Occupational Health and Wellness department at Children's houses thousands of employee health charts. *Photo by Erin Blinn*

Kathryn Higgins, 13, of Garland, Texas, undergoes testing in the Seay Emergency Department for her symptoms — a rapid heart rate, dizziness and labored breathing. Caregivers place leads on her chest to monitor her heart. *Photo by Louis Curtis*



10:08 a.m.



10:09 a.m.



10:12 a.m.

The Children's Transport Services team, including respiratory therapist Kelley Cole and EMT Lee Cavins, wheel 1-day-old Armando Mendoza from the Children's ambulance into the hospital. The crew transported Armando from the nearby facility, where he was born, to Children's. Armando has hydrocephaly, and later, Dr. Bradley Weprin will insert a shunt to drain fluid from the baby's brain. *Photo by Juan Pulido*

Karla Perla, 17, has relapsed acute lymphoblastic leukemia and received a bone marrow transplant from a non-related donor match 80 days ago. She has had serious complications and has been undergoing intensive physical therapy. *Photo by Richard Sharum*

Nurse Jeff Leftin keeps an eye on an 8-month-old baby in the Seay Emergency Department who is being treated with a body cast for a fractured femur. Leftin is a traveling nurse who goes from one hospital to another based on staffing needs and his career goals. *Photo by Louis Curtis*



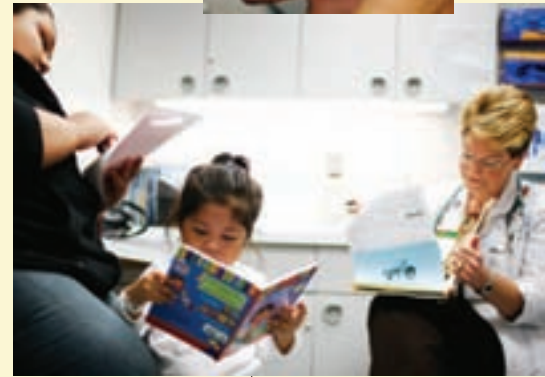
10:15 a.m.

Christopher J. Durovich, right, president and chief executive officer of Children's, meets with Dr. Daniel K. Podolsky, president of UT Southwestern, to discuss a variety of business topics. Children's is the primary pediatric teaching and clinical research hospital for UT Southwestern. Together, the institutions recruit top medical minds, pursue cures for diseases and train future generations of pediatric subspecialists. *Photo by Jill Johnson*



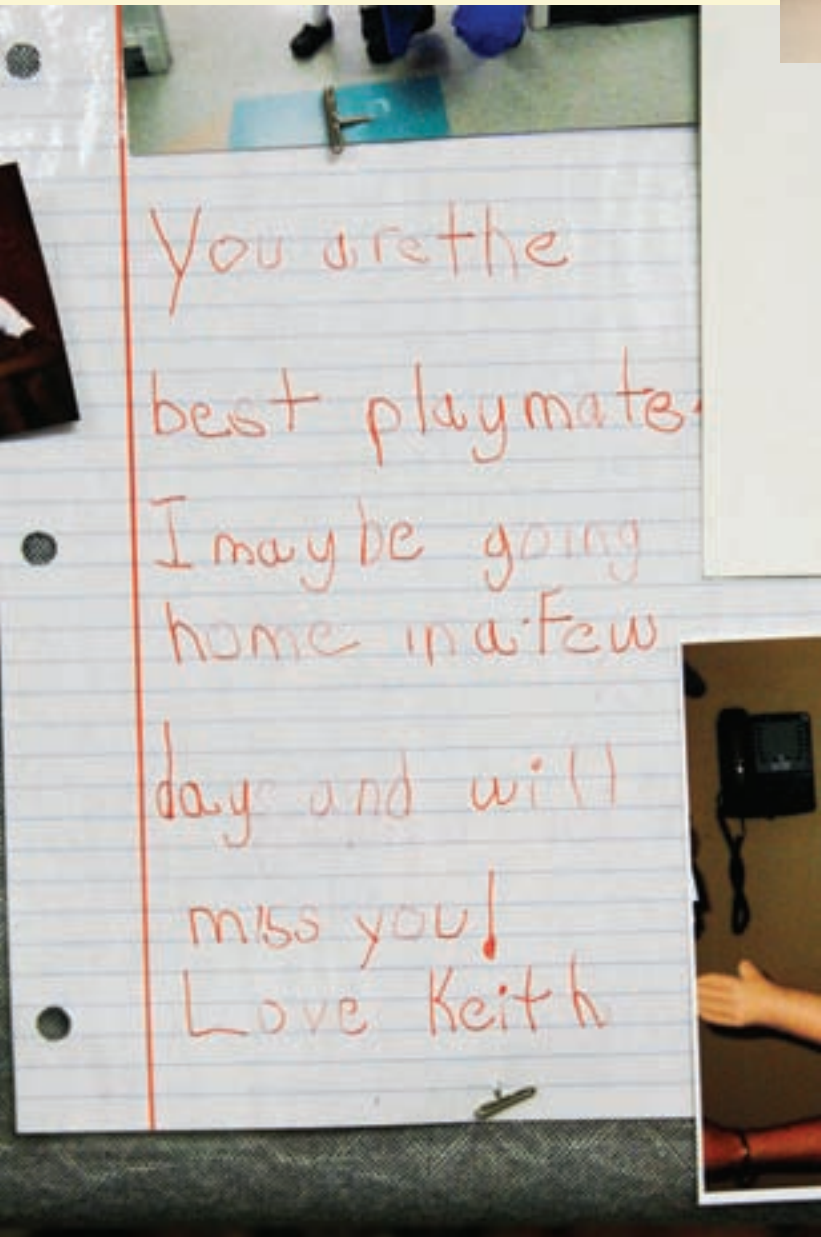
10:20 a.m.

Ten-year-old Teufelhunden "Tuf" Priddy, from Garland, Texas, has "been throwing up worse than I've ever seen," said Serena Priddy, his mom. Tuf had been vomiting for four days before his mom brought him to the Seay Emergency Department. He spent a week at Children's being treated for fever, vomiting and diarrhea while waiting for the infection in his stomach to run its course. *Photo by Louis Curtis*



10:21 a.m.

Two-year-old Abigail Luis reads books in the Low Birth Weight Clinic while her mom, Cecilia Vega, goes over Abigail's asthma and diaper rash treatment with Sally Adams, pediatric nurse practitioner. Abigail was born at 31 weeks gestation and weighed 2 pounds, 9.9 ounces. She now weighs 28 pounds, 9.6 ounces. Adams provides preventive medicine and health education for patients like Abigail. *Photo by Scott Lewis*



10:43 a.m.



10:46 a.m.

A hand-written note illustrates the close bond child life specialists develop with their patients. *Photo by Erin Blinn*

Abigail Luis, 2 years old, blows bubbles with child life specialist Alinda Shelley in the Low Birth Weight Clinic area. *Photo by Scott Lewis*



10:52 a.m.

Valet services attendant Eugene Vessels drives a patient family — Alejandra Sanchez (left), 11, her little brother, Jan Aaron Sanchez, 3, and their mother Maricella Jasso — in a golf cart from the visitor parking lot to the Dallas Ambulatory Care Pavilion. Jan Aaron is headed to a consultation appointment for an eye surgery he is scheduled to undergo in December. *Photo by Jeremy Harris*



10:57 a.m.

Potential job candidates stand in line to receive information about Children's from hospital employees hosting a booth at *The Dallas Morning News* Nursing and Allied Health Career Fair at Dallas Market Center. Recruiting nurses in the Dallas market is highly competitive. *Photo by Jill Johnson*

Neurosurgeon Dr. Frederick Sklar explores a large tumor on the brain of a 12-month-old patient. The child's parents were very emotional about today's surgery and its outcome. The surgical team will find out within the hour — while still in the OR — if the tumor is malignant. See page 31 for more on this patient. *Photo by Kim Ritzenthaler*



11:05 a.m.

11:07 a.m.

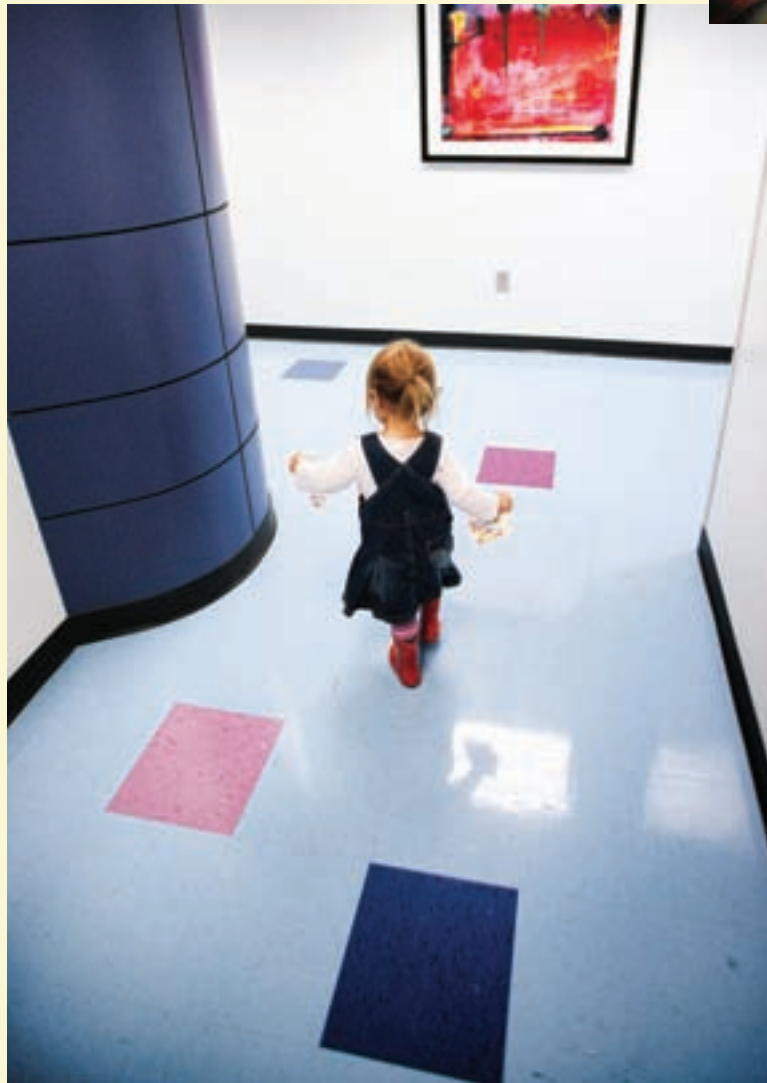
Three medical staff members are on their way to the main hospital from the adjacent Dallas Ambulatory Care Pavilion. Physicians move around the spacious campus throughout the day caring for children admitted to the hospital as well as those coming in for same-day appointments and procedures. *Photo by Jill Johnson*

Two-year-old Kristy Anaya plays quietly in a hospital playroom with her dad, Eleazar Anaya. Time for undirected play is important for hospitalized children, who may feel a loss of control over what is happening to them. *Photo by Erin Blinn*



11:07 a.m.

Dr. Jeannie Kwon, background, a radiologist at Children's, and Dr. Caroline Yang, a resident in Radiology at Children's, review scans in the reading room. They are looking at an ultrasound of the abdomen and a frontal radiograph of the chest and abdomen. *Photo by Louis Curtis*



11:10 a.m.

Bassil M. Kublaoui, M.D., Ph.D., an endocrinologist at Children's, compares mice in his lab at UT Southwestern, where he is a faculty member. Dr. Kublaoui studies how the brain regulates eating behavior and controls energy balance. His research is supported by grants from the National Institutes of Health. *Photo by Allison V. Smith*





11:15 a.m.

Maddie Harrison holds her 1-year-old son, Keegan, before he is sedated for a CT scan. Keegan is hospitalized for treatment of an infection. But this isn't Keegan's first trip to Children's. On Sept. 19, 2007, he underwent the 99th heart transplant performed at Children's. Weighing just more than 5 pounds and only 1 week old, Keegan was the smallest and youngest in Texas ever to receive a heart transplant. *Photo by Louis Curtis*



11:16 a.m.

Welcome signs in the Dallas Ambulatory Care Pavilion greet patients and their families in 31 languages. Hundreds of patients come to the Pavilion every day for appointments with pediatric specialists. *Photo by Jeremy Harris*



11:18 a.m.

Jessica Espinoza, a cashier at the gift shop in the Dallas Ambulatory Care Pavilion, arranges Skittles on a shelf of candy. A purchase of candy, a toy or a book from the gift shop can be just the thing to put a child's mind at ease about a doctor visit. *Photo by Jeremy Harris*



11:19 a.m.

Three-year-old Natali Maui from Grand Prairie, Texas, was just released from the hospital, but has asked to stop by the hospital playroom to paint one last picture before going home. *Photo by Erin Blinn*



11:22 a.m.

Autumn Williams, 8 weeks old, wakes up from a cat nap. Lacy Williams' baby was diagnosed before birth with spina bifida, and she traveled from Midland, Texas, to deliver Autumn in Dallas. Autumn has been at Children's since she was 2 hours old and has undergone multiple surgeries. Williams says she hopes the two will be home for Christmas. *Photo by Scott Lewis*



11:25 a.m.

Carol Miller, medical librarian, reads with Julissa Palacia, 1, and Samuel Robinson, 9, in the Family Resource Center in the Dallas Ambulatory Care Pavilion. Samuel was at Children's for blood tests necessary for a blood transfusion the following day. Julissa and her mother came with Samuel and his mother for the visit. *Photo by Jeremy Harris*

Camila's Miracle

Camila Bojorquez — a tiny baby in need of a big miracle. The 7-week-old from Oklahoma City was referred to Children's and arrived with severe anemia and seizure activity, results of PHACE syndrome.

Camila's rare condition causes a number of problems, among them a defective heart. Dr. Kristine Guleserian, a cardiac surgeon at Children's, prepared Camila's parents early in the day. They were shocked to learn that their daughter needed an aortic arch reconstruction — an uncommon procedure, but one that the team in The Heart Center at Children's has performed many times successfully. As Camila's parents waited during the surgery, not a minute went by unnoticed. After five hours, Dr. Guleserian emerged victorious, Camila's mended heart beating perfectly. The small scar on Camila's chest is a reminder of the miracle that gave her a new lease on life.

Photos by Melanie Burford



8:06 a.m.



8:53 a.m.



11:12 a.m.



5:05 p.m.



5:12 p.m.



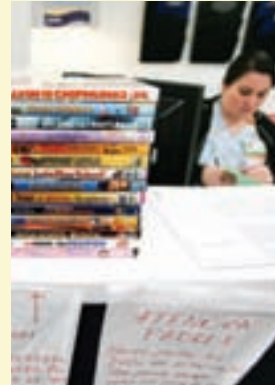
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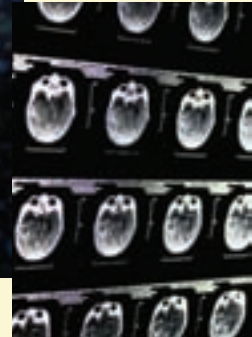
11:26 a.m.

Natali Maui, just released from the hospital and feeling much better, is headed home with her family to Grand Prairie. Photo by Erin Blinn



11:27 a.m.

Dusti Gaither, 5, and her mom, Michelle Gaither, are at Children's today for an infusion treatment because Dusti's blood counts were dropping. Dusti was diagnosed with leukemia on Sept. 5, 2008. They challenge each other in games on the Nintendo Wii system to pass the time. Photo by Richard Sharum



11:33 a.m.

Dr. Arthur Weinberg, a pathologist, center, and Dr. Michael Spears, a pathology resident, far left, let Dr. Frederick Sklar, chief of Neurosurgery, know that the patient's tumor is indeed malignant. A tissue sample had been sent to the lab earlier in the surgery, and pathologists have come to the OR to discuss the results with Dr. Sklar while surgery is still under way. *Photo by Kim Ritzenthaler*



11:34 a.m.

A construction worker steadies himself on a ladder as he works on the eighth floor of the new tower going up on the Dallas campus. *Photo by Juan Pulido*



11:34 a.m.

Jose Moya, 12, shoots pool in the Aikman Endzone — a haven where patients can momentarily escape medical treatment. Today, Jose is hospitalized for treatment of his cystic fibrosis, an inherited, chronic disease that affects the lungs and digestive system. Over the next few months, Jose's condition continued to worsen and he was on the waiting list for a double lung transplant when he died on March 11. *Photo by Erin Blinn*



11:37 a.m.



11:42 a.m.

11:51 a.m.

John Bemelmans Marciano, author and illustrator of the newest book in the Madeline series, "Madeline and the Cats of Rome," talks with Susan Holman, left, and patient families in the Krissi Holman Family Resource Library and Children's Collection. Marciano, a special visitor to the hospital, had just finished reading to patients in the library named in honor of Holman's daughter who was cared for at Children's. *Photo by Amber Gober*

A Dallas Cowboys football fan and his mom grab a bite to eat in The Dining Car where more than 2,000 people eat lunch every day. *Photo by Amber Gober*

Speaking to attendees of a Diabetes 101 class, registered dietitian Marcia Mackenzie demonstrates the differences between insulin-delivery systems. The class is for parents, school nurses and other caretakers of children who have been recently diagnosed with type I diabetes. Patient and parent education is vital to ensuring the best possible outcomes for children with diabetes. *Photo by Jill Johnson*



12:05 p.m.

Employees line up to pay at the Tumbleweed Café, a popular breakfast and lunch spot for professional and outpatient care employees working in the Dallas Ambulatory Care Pavilion. Evelyn Butler, at the cash register, has a reputation for excellent customer service, even during peak lunch rush. *Photo by Jill Johnson*



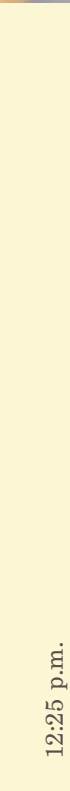
12:07 p.m.

Construction workers paint a wall in the lobby of the new tower at the Dallas campus. Every day more than 100 workers provide 24-hour coverage for the project. *Photo by Juan Pulido*



12:19 p.m.

Brett Parham, 4, watches one of the largest train displays in the country as whistling trains chug by in the hospital lobby of the Dallas campus. Brett had just celebrated Thanksgiving with his classmates at First Baptist Preschool in Wylie, Texas, and was at Children's to visit his cousin, who was in the hospital. *Photo by Kim Ritzenhaller*



12:25 p.m.

In The Heart Center, Dr. Fran Morriss, right, and nurse Isa Carrillo prep Lucero Hernandez, 11, for a transesophageal echocardiogram in the Pogue Catheterization Lab. A doctor will pass a specialized probe into Lucero's esophagus to assess her heart's function. *Photo by Melanie Burford*



12:30 p.m.

UT Southwestern pediatric residents eat lunch during their daily conference in The Doctors Dining Room at Children's. Even lunch is used as a time for teaching residents – physicians give lectures on a variety of topics. *Photo by Amber Gober*



12:32 p.m.

Foreground, nurse Heidi Roan watches the monitors with cardiologist Dr. Thomas Zellers from the viewing room of the Pogue Catheterization Lab as 11-year-old Lucero Hernandez undergoes a transesophageal echocardiogram.
Photo by Melanie Burford

12:32 p.m.

Joseph Herrera, 8, a patient in the Epilepsy Monitoring Unit, plays the Wii in the C6 Playroom. The playroom is equipped with the same technology as his patient room in the EMU so that technicians can effectively monitor him even when he is away from the unit.
Photo by Richard Sharum



12:39 p.m.

Nurse Denise Cole keeps an eye on a patient in the post-anesthesia care unit. In the PACU, children who just came out of the operating room are closely monitored as the anesthesia wears off.
Photo by Louis Curtis



12:47 p.m.



1:04 p.m.

1:10 p.m.

Dr. Susan Arnold, a neurologist, does cognitive exercises with patient Arianna Banda, 8, in the Epilepsy Monitoring Unit. *Photo by Richard Sharum*

Physician liaison Brad Sullivan, right, discusses Radiology services at Children's Medical Center Legacy with Dr. Allan DeVillaneuve, a Plano pediatrician. Sullivan makes rounds to pediatricians' offices in Dallas, Plano and Frisco, Texas, on a regular basis to update doctors on the services available at Children's Legacy, which opened in 2008 in Plano. *Photo by Lara Solt*

Nancy Belford, right, embraces nurse Wendy Yeater, clinical manager for the Neurosurgery OR team, at Belford's lunchtime retirement party in the employee break room. For 28 years, Belford served as a nurse in the OR. Her goodbye is bittersweet. *Photo by Kim Ritzenthaler*



1:13 p.m.

Erin Jesionek, an audiologist, enters an audiology exam room. Audiology rooms are intentionally small; however, the small spaces sometimes make patients uncomfortable, and the aquarium-themed mural painted on the walls helps ease patients' anxieties. *Photo by Jill Johnson*



1:14 p.m.

Doctors meet at Starbucks to go over treatment protocols. Starbucks is located on a skybridge connected to the main hospital and its adjacent buildings and parking garages. The coffee shop often is used as a meeting place for employees and medical staff. *Photo by Juan Pulido*



1:16 p.m.

Music therapist Lisa Jones strums a guitar while 9-year-old cancer patient Jayla Cooper taps a drum. Jayla recently had a bone marrow transplant at Children's. After she went home, she developed a fever and had to return to the hospital. Jones is one of three music therapists on staff at Children's. Jayla smiles every time she sees that Jones is coming to her room with instruments. *Photo by Erin Blinn*



1:17 p.m.

Nurses evaluate patients in the triage area of the Seay Emergency Department for severity of symptoms and conditions. Patients who arrive in the ED with non-emergent illnesses, such as colds and flu, are transferred to First Care, an urgent care center operated within the hospital 24 hours a day. *Photo by Louis Curtis*



1:18 p.m.

Gavin Pearce, 2, identifies objects as Xiaowei Zhang, a specialist in orthoptics, tracks his eye movements. "There's a boat, an elephant, a car..." he tells her. Zhang can tell that the boy's recent eye surgery (performed by Dr. Serena Wang at Children's) was successful. *Photo by Scott Lewis*



1:19 p.m.

Wendy Ochoa, 12, undergoes a lumbar puncture. Wendy learned one year ago that she has relapsed acute lymphoblastic leukemia. Anesthesiologist Dr. Alan Farrow-Gillespie sedates Wendy as Dr. Paul Harker-Murray performs the procedure. Using sedation for lumbar punctures has improved care: Patients are unaware of the procedure, safety is enhanced and children wake up quickly without lingering drowsiness. *Photo by Richard Sharum*



1:31 p.m.

Video games keep 7-year-old Anthony Bell occupied as he recovers. Surgeons amputated his leg from the knee down after it was run over by a train. A child life specialist has been working with Anthony every day since the surgery to help him understand the severity of the accident. *Photo by Erin Blinn*



1:32 p.m.

Michael Cummings, a supply chain technician in Materiel Management, unloads medical supplies. Cummings handles internal transportation of supplies and equipment, taking them from the loading dock to the customer. This job takes stamina — Cummings walks more than 10 miles daily as he delivers 75-150 packages. *Photo by Louis Curtis*



1:36 p.m.

Twelve-year-old Fernando Salas opens wide for X-rays at his dental appointment. Working on Fernando are dental hygienist Kathy Park, left, and dental assistant extern Inez Bernal. *Photo by Allison V. Smith*



1:36 p.m.

Barry Gabbert, a sonographer in The Heart Center, performs a fetal echocardiogram on Anna Lopez. In 2008, more than 350 expectant moms underwent fetal echocardiograms at Children's. *Photo by Melanie Burford*

1:37 p.m.

Antonio Howard-Askew is prepped for surgery on his spine only one day after his birth. *Photo by Kim Ritzenhaler*



1:40 p.m.



1:48 p.m.



1:51 p.m.

The mailroom is buzzing with activity as mail comes in throughout the day. Every month approximately 26,000 pieces of mail stream in, and more than 30,000 pieces are mailed out. *Photo by Louis Curtis*

Nancy Ybarra, a pharmacy technician, fills orders. Specialized pharmacists work in areas such as the Seay Emergency Department, the Center for Cancer and Blood Disorders and the cardiovascular intensive care unit. *Photo by Daniel Driensky*

Jorge Gutierrez, 11, isn't squeamish at the sight of blood. In fact, he watches closely as he gets his blood drawn at the Dallas Ambulatory Care Pavilion. *Photo by Juan Pulido*



2:03 p.m.

2:05 p.m.

“Dr. Monday” balances a hat on his nose as he sets out on a mission to prescribe laughter and to put smiles on patients’ faces. He is one of eight professionally trained clowns in the Funnyiatrics Clown Program at Children’s. Like many programs at the hospital, Funnyiatrics is made possible through generous gifts from hospital supporters. *Photo by Erin Blinn*

Cardiac surgeons Dr. Kristine Guleserian and Dr. Joseph Forbess begin the procedure to repair Camila Bojorquez’s tiny, fragile heart. Read more of Camila’s story on page 28. *Photo by Melanie Burford*



2:06 p.m.

A contract worker cleans the windows on the ceiling in the lobby area of the main hospital. Most windows at the hospital are cleaned monthly. Larger projects are done on a quarterly basis. *Photo by Jeremy Harris*

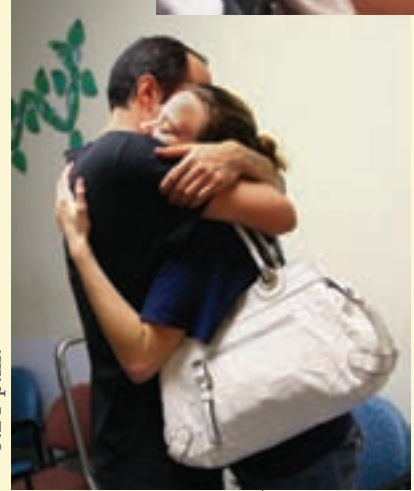


2:19 p.m.

Nikki Winters rubs the shoulders of her son, 15-year-old Chris Wahl. Chris has Marfan syndrome, a genetic condition that affects the body's connective tissues. Surgeons at Children's recently inserted a rod into Chris's chest to help increase his lung capacity. *Photo by Amber Gober*

Traumatic Times

Julian Duncan was an adventurous kid who loved life. The 12-year-old's zeal for exploration, however, ended in a parent's worst nightmare. Walking home from school, Julian lost his balance while crossing a railroad trestle, falling 30 feet to the concrete below. He was air lifted to Children's, a Level I Trauma Center, where a highly specialized, multidisciplinary team assessed and treated his injuries. The severity of Julian's head trauma made him a candidate for a hypothermia trial, which uses a cooling blanket to improve outcomes for such patients. John Duncan, Julian's dad, found strength through prayer with a chaplain at Children's as caregivers worked to do all they could to save the oldest of his five children. The pastor of the family's church, Julian's Sunday school teacher and a Children's nurse also prayed over him. In spite of every effort to treat and sustain him, Julian died eight days later on Thanksgiving Day. *Photos by Erin Blinn and David Leeson*



5:24 p.m.



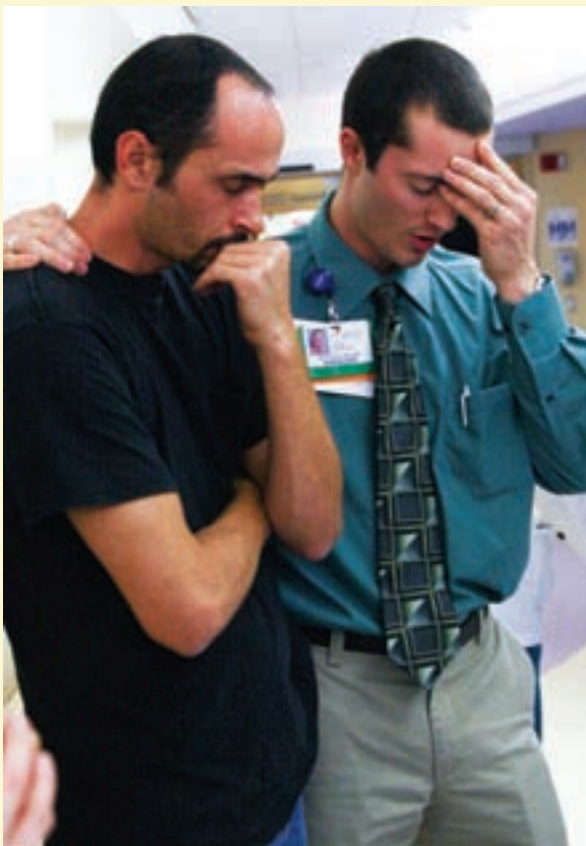
5:29 p.m.



5:41 p.m.



9:57 p.m.



6:01 p.m.





2:19 p.m.



Alexa Bermudez, 3, and her sister, Clarissa, 5, from Plano, Texas, look at the landscape surrounding the model-train display in the lobby at the main hospital. Eight trains and one trolley car travel through terrain, with a variety of themed villages placed along the route. The tracks extend more than 1,000 feet. The generosity of the Goddard family makes the train display possible. *Photo by Jeremy Harris*

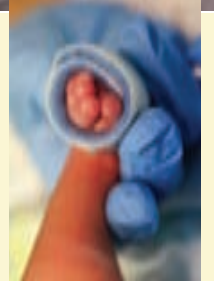


2:29 p.m.

Patient Kyle Velazquez is being fitted for an appliance to help correct his bilateral cleft lip and palate. The appliance, which is similar to a retainer, will cover the hole in Kyle's palate and will reform his gum, lip and nose in preparation for a future plastic surgery. *Photo by Jill Johnson*



2:29 p.m.



From left, anesthesiology fellow Dr. Vedavathy Vallurupalli, anesthesiologist Dr. Paul Sheeran and neurosurgeon Dr. Frederick Sklar, prepare to operate on 1-day-old Antonio Howard-Askew. The team will repair Antonio's myelomeningocele, a birth defect in which the backbone and spinal canal do not close before birth. *Photo by Kim Ritzenthaler*



2:39 p.m.



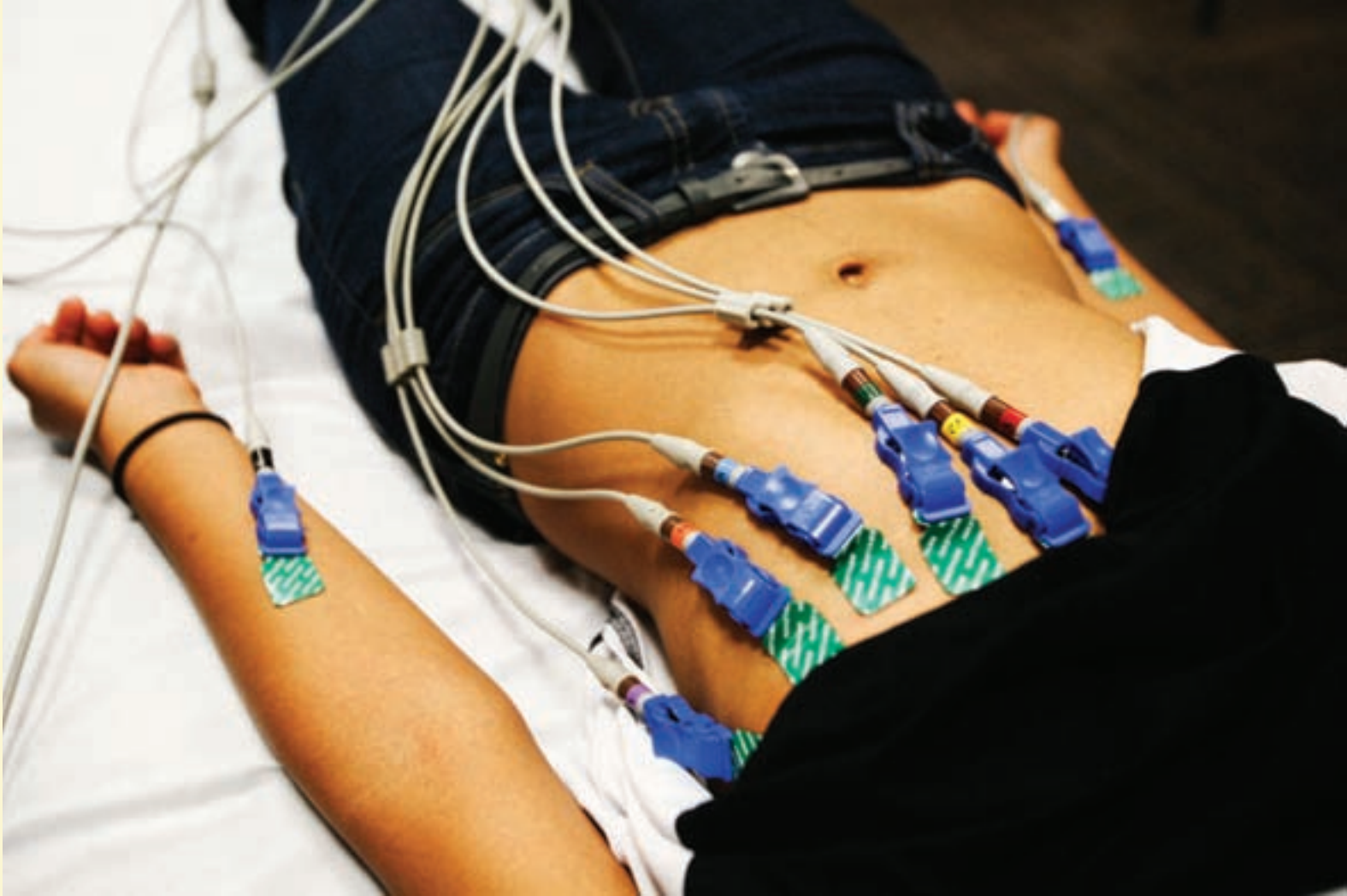
2:40 p.m.

2:46 p.m.

After an appointment, dental hygienist Ester Ball knows just what to do to get 3-year-old Evelyn Flores to laugh. Ball, who is backed with 41 years of experience, spends her free time advocating for oral health issues and serves as president of the Texas Dental Hygienists' Association. *Photo by Allison V. Smith*

During a mock code, employees watch the results of how they responded to the SIM baby's pulse and heart rate. The high-fidelity simulator creates urgent situations in real-time, providing an optimum training environment. *Photo by Scott Lewis*

Nine-month-old Colt Wallace rests the day after a surgery to correct craniosynostosis, a deformity of the skull. He will undergo another surgery on Nov. 25 to create eyebrow bones where his forehead protrudes over his eyes. *Photo by Amber Gober*



2:53 p.m.

A student athlete at Garland High School undergoes an electrocardiogram to test the electrical activity of her heart as part of her participation in a research study. Children's is one of three institutions leading a state-wide study to address the need for a pre-sports screening program in Texas. Pediatric cardiologists at Children's are participating in the study to identify children who may be at risk for sudden death episodes. *Photo by Lara Solt*



2:58 p.m.

Medical and clinical staff stabilize SIMantha during a real-time mock code addressing issues of high-risk and patient safety. The SIM baby, child and adult will become the mainstays of a new 3,000-square-foot, high-tech simulation center in the Dallas Ambulatory Care Pavilion. The center — the only one of its kind for pediatrics in Texas — will house two training rooms that recreate patient care settings. *Photo by Scott Lewis*





2:59 p.m.

Paul Riley from Biomedical Engineering performs preventive maintenance on the centrifuge, which is used to separate solids from liquids in the lab. *Photo by Juan Pulido*



3:11 p.m.

Pediatric residents meet during a busy day in the Crystal Charity Ball Continuity of Care Clinic. The outpatient care area provides comprehensive pediatric primary care to children without a pediatrician or primary care physician, allowing children to come to one place that has records of the patient's history and knows the patient. Residents help run the clinic and report to staff physicians. *Photo by Erin Blinn*



3:32 p.m.

3:36 p.m.

3:42 p.m.

Joe Don Cavender, director of Advanced Practice Services, addresses a group of advanced practice nurses and physician assistants in Moore Auditorium. Today's meeting topics include improvements to the hospital's electronic systems, celebrating nurses' week and an update on the hospital's recent site visit by the Magnet designation committee. *Photo by Richard Sharum*

Betty Mendolia, a Children's volunteer, entertains a 16-month-old with toys in a patient room. Mendolia, who volunteers as a sitter, has been a volunteer at Children's for five years. The hospital has more than 650 volunteers who donate approximately 150,000 hours annually working in dozens of departments as sitters, concierges, playroom assistants, gift shop workers and recovery room helpers. *Photo by Amber Gober*

Gabriel Cooper, 12, plays *Rock Band* at the hospital two days after his fourth open-heart surgery. Gabriel's stepfather says Gabriel wanted to be well enough to go see Celtic Thunder, a band, play in Dallas on Friday, Nov. 21. *Photo by Scott Lewis*



3:44 p.m.

Massage therapist Dalia Seda massages Karla Perla's feet. Karla has received treatment for leukemia at Children's since February 2008. Karla's father, Alejandro, moved the family to Dallas from El Salvador 15 months ago to better accommodate Karla's medical treatment. Chemotherapy causes peripheral nerve problems and soreness for Karla, and massage therapy reduces the soreness. *Photo by Daniel Driensky*



3:50 p.m.

Dr. Juan M. Pascual, M.D., Ph.D., an expert in neurometabolic and neurogenetic disorders, talks to Cameron Cole's mother, Sarah Cole, and home healthcare nurse Alicia Medrano about Cameron's seizures. Dr. Pascual works in the research lab and in clinic to learn more about the genetic and molecular basis of diseases. His patients, referred from around the world, typically have rare or severe conditions. *Photo by Jill Johnson*

3:52 p.m.

Two days past her due date for delivering her second child, Kaprena Wheatman strokes 22-month-old Jubilee's head. It's been an exhausting day for mom and daughter. Jubilee has been in the hospital for more than six weeks to receive treatment for Stage 4 neuroblastoma, a cancerous tumor that develops in the adrenal glands or sympathetic nervous system. *Photo by Richard Sharum*



3:52 p.m.

In his lab at UT Southwestern, Dr. Scott Cameron studies why cells decide to live or die. Defects in this process are important to understand, because medical treatments work by telling cells to “turn on” the process to die. His work relates to the genes of children with leukemia, suggesting that mutations in certain genes contribute to the disease by preventing the programmed cell death of lymphoblasts. *Photo by Allison V. Smith*



3:58 p.m.

Crystal Bell of Shreveport, La., sits with one of her twin daughters, Ky'Breigh Anthony, who is nestled against her chest (a technique known as Kangaroo Care) in the neonatal intensive care unit. Ky'Breigh and her sister, Kai'Leigh, were born Aug. 23, 2008, in Longview, Texas, more than three months before their due date. “It’s really been a journey,” says Bell, who holds each baby for three hours every day. *Photo by Scott Lewis*



4:01 p.m.

Vivian Tran holds her daughter, Kayla, 2, as she rouses from anesthesia after having her tonsils removed. *Photo by Amber Gober*



4:06 p.m.

Ivett Acosta dresses her son, 7-month-old Jesus Martinez Acosta, at his follow-up appointment after heart surgery as, clockwise from left, cardiologist Dr. Claudio Ramaciotti, medical student Abel Moron and nurse Melanie Coursey discuss the baby's progress. *Photo by Melanie Burford*



4:18 p.m.

Hospital stays don't keep 2-year-old Drayk Taylor from his favorite activity. Drayk drops the brushes and lets loose, painting the table, paper and himself with his fingers during time in one of the hospital's playrooms. *Photo by Richard Sharum*



4:21 p.m.

Jair Primero, 4, receives instruction from Nancy Beck, physical therapist and clinical specialist in Physical Medicine and Rehabilitation, during a session at the Children's Specialty Center in Mesquite, Texas. Jair was born with cerebral palsy and is progressing well, even riding his tricycle out the door as his therapist coaches him. Children's also has specialty centers in DeSoto and Irving, Texas. *Photo by Lara Solt*



4:30 p.m.

Zamoriet Callahan, 8, plays a bowling game on the Nintendo Wii with occupational therapist Ashley Gartrell in the Physical Medicine and Rehabilitation gym at the main hospital in Dallas. Ashley is working with Zamoriet on expanding his attention span while building his hand-eye coordination. She says Zamoriet has come a long way and is in the final stages of his treatment. *Photo by Jill Johnson*



4:52 p.m.

Marcus Lankford, 6, from Ferris, Texas, holds his arm out for his blood to be drawn. Lankford is recovering from a liver biopsy performed earlier in the day. *Photo by Louis Curtis*



4:56 p.m.

Luis Dorantes, 16 months, waddles down the hall. Luis was transferred from a local hospital on Oct. 12 for treatment of chronic diarrhea due to enteropathy, a rare autoimmune disease that causes his body to attack his small intestine. Luis receives follow up care from physicians at Children's Legacy in Plano, which is closer to his home. *Photo by Juan Pulido*

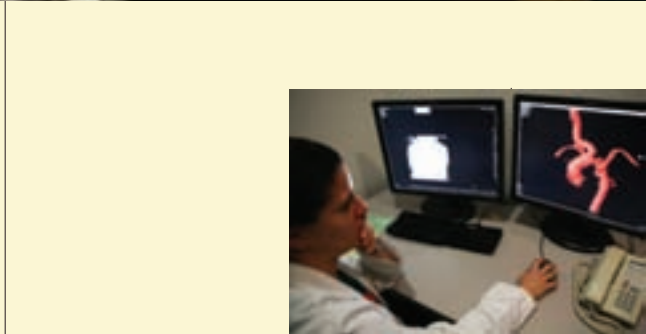
4:57 p.m.

Hospital chaplain Charlotte Nicholson guides 3-year-old Bryce Wilson through Godly play. Bryce is recovering after nearly dying from MRSA, a form of staph infection, and Nicholson is inviting him to enter into an interactive, sacred story where he may relate his situation with those of similar characters. The Children's Godly play program was one of the first in the country to be incorporated into patient care. *Photo by Daniel Driensky*



5:00 p.m.

Lindsay Bickel, a Speech Pathology student at the University of Texas at Dallas, works with 7-year-old Christopher Martin. Bickel asks Christopher to describe the photos, which will help him increase the length of his utterances and expand his vocabulary. *Photo by Jill Johnson*



5:03 p.m.

A team of Trauma and Emergency Department personnel gather in an exam room to watch local news of a school bus accident that has happened in Ana, Texas, north of the metroplex. A Code Yellow (the hospital's term for an internal or external disaster) has been enacted. Later, responders at the scene determine all injuries are minor, and no accident victims are brought to Children's for treatment. *Photo by Juan Pulido*

5:13 p.m.

Cardiac surgeon Dr. Kristine Guleserian pulls up an image of Camila Bojorquez's arch reconstruction, which she just performed. Read more about Camila on page 28. *Photo by Melanie Burford*



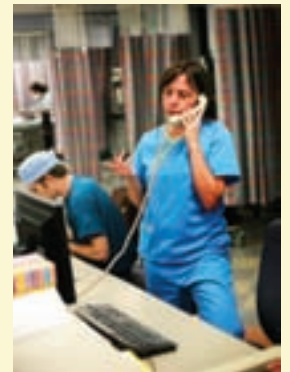
5:17 p.m.

An infant rests under special lights designed to reduce increased bilirubin levels. The blue lights help reverse the jaundice, or yellowish discoloration of the skin. *Photo by Louis Curtis*



5:35 p.m.

T.C. Mahupete and his son, Dominic, snooze in the hallway outside of the cardiovascular intensive care unit where Dominic's cousin, Megan Mahuwe, recovers from heart surgery. *Photo by Daniel Driensky*



5:46 p.m.

Shannon Williams, clinical manager for the pediatric intensive care unit, answers a call about a patient's condition. It is hectic in the pediatric ICU today and phones are ringing off the hook. Every bed is full. Every nurse is handling a maximum number of patients. *Photo by Daniel Driensky*



5:46 p.m.

Nine-year-olds Wynton Galmon, center, and DeMorrian Chambers, left, do a “raise the roof” exercise — choreographed to loud, upbeat music — as part of the Dean Foods LEAN (Lifestyle Exercise And Nutrition) Families program. The 12-week course teaches children at risk for obesity how to make healthy food choices and improve physical fitness. *Photo by Jill Johnson*



6:13 p.m.

Maryam Abusaad, 10, has dinner with her mother, Sally Zoubi, at the inpatient Psychiatric unit. Maryam came to the hospital in August for treatment of an eating disorder. Maryam’s condition has improved, and she’s been spending nights at home again. Zoubi said she takes comfort in her daughter’s improvement: “I came by her room; she was taking off her pajamas. I saw her back, and I couldn’t see any ribs.” *Photo by Louis Curtis*

6:23 p.m.

Lisa Cooper leans over to watch her daughter, Jayla Cooper, 9, carefully open the IV line on a doll. Child life specialists provide medical play to help patients understand and feel more comfortable with their medical equipment and procedures. *Photo by Scott Lewis*

Children's Legacy

Hospitals typically aren't known for serene environments. But serenity is what 7-year-old Hannah Grisham discovered when she came in for an MRI at Children's Medical Center Legacy in Plano, Texas. The Philips Ambient Environment, a system of fiber optic lights, sound and images, are projected into the MRI room at Children's, only the third dedicated pediatric site in the world to have the system. Hannah, from Princeton, Texas, picked pink clouds from the menu of graphics because they made her feel "relaxed." Just like Children's Dallas, every detail at Children's Legacy is designed with children in mind. The most important similarity is the world-class, specialized healthcare Children's Legacy provides every day to children north of Dallas. With a celebration in September to mark its completion, the hospital opened with full-scale inpatient, outpatient, emergency, surgical and diagnostic services. *Photos by Lara Solt*



8:08 a.m.



10:55 a.m.



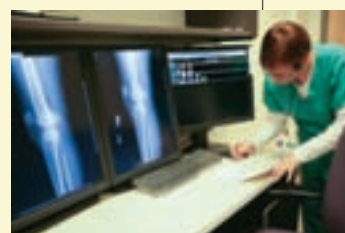
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11:44 a.m.



11:49 a.m.



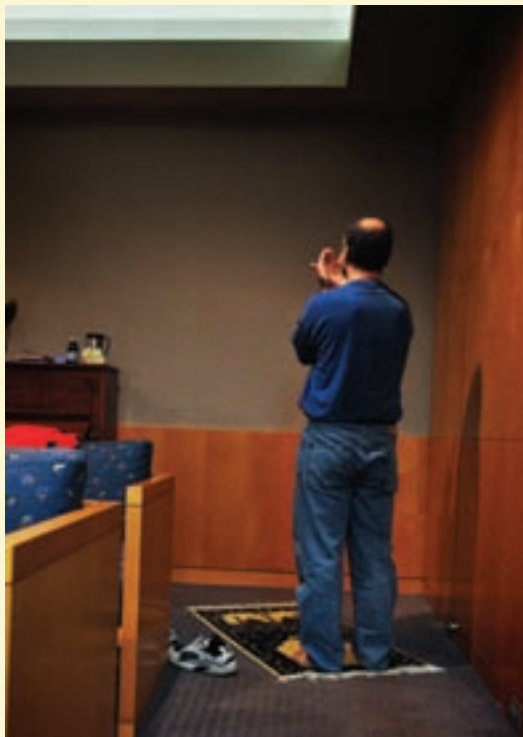
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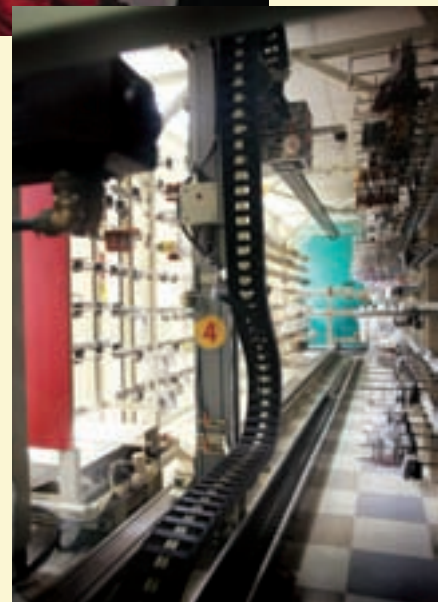
6:58 p.m.

Anthony Bell, 7, plays a video game with his cousins while a Fox 4 News crew interviews and films them. Recovering from a partial leg amputation, Anthony has been followed by the news media since he was run over by a train. After his release from the hospital, he returned to school where child life specialists from Children's counseled his classmates to help them understand his injury, surgery and physical changes. *Photo by Juan Pulido*



7:34 p.m.

Mohammad Ali Hashemi of Ennis, Texas, prays for his baby girl in the Beatrice Menne Haggerty Chapel at Children's. Asiyeh, 2½ months old, is in critical condition after undergoing heart valve-replacement surgery. Asiyeh has a twin sister, Aliyeh, and five other siblings. *Photo by Louis Curtis*



7:37 p.m.

Known as Zippi, the hospital's automated pharmacy delivery system dispenses medications into containers for tomorrow's delivery. Zippi runs twice each day, filling 500 to 700 doses of medications, which allows pharmacists time to focus on patient consultations. *Photo by Daniel Driensky*



8:15 p.m.

Rowlett, Texas, teen Alex Modesitt researches colleges on his laptop. Because of cancer treatments that began in August, Alex has missed most of his senior year at school, but he is on track to attend college in fall 2009. *Photo by Daniel Driensky*



9:14 p.m.

Nurse Denise McEwin hangs an IV nutrition bag for 18-year-old Amayrani Cutz. At age 5, physicians at Children's diagnosed Amayrani with blue rubber bleb nevus syndrome — a rare condition that affects the skin and internal organs. Only a few hundred cases of this syndrome have been diagnosed worldwide. *Photo by Daniel Driensky*



9:30 p.m.

Mario Murillo, 3½ months, smiles at his mother, Veronica Murillo, on the C12 inpatient unit. Mario was admitted to Children's in October and diagnosed with spinal muscular atrophy, a motor neuron disease that affects voluntary muscles used for activities such as crawling, walking, head and neck control and swallowing. *Photo by Louis Curtis*



9:40 p.m.

Respiratory care practitioner T.J. Oshun carefully pats the back of a tiny patient in an effort to loosen the secretions in her lungs. *Photo by Louis Curtis*



9:44 p.m.

Security officer Bryson Triggs performs routine lock checks on the C12 inpatient floor. *Photo by Louis Curtis*



10:28 p.m.

With more than 150 patient visits each night, the Emergency Department is a hub of constant activity. From left, Dr. Philip Ewing adds information to a patient's chart. Dr. Mercedes Uribe, pediatric emergency medicine fellow, leans in to talk to Dr. Audra McCreight about the patient in Asthma Bay E. Dr. Craig Huang and Dr. Raegan Wetzal look at X-rays of a patient who had been in an early-evening car accident. *Photo by Mei-Chun Jau*



10:29 p.m.

A young patient leaves a "Do not disturb" note on the door. *Photo by David Leeson*



10:32 p.m.

Supply chain technician Bobby Daniels of Materials Management restocks Omnicells on floor B2. Omnicells are secure cabinets stocked with medications, equipment and supplies used for patient care. *Photo by Louis Curtis*



10:45 p.m.

Parking attendant Terry Jefferson assists late-night visitors as they leave the garage. *Photo by Louis Curtis*



10:45 p.m.

Every time 12-year-old Madeline Burke spends the night at the hospital, she passes the time by playing King's Corners with her mom, Mary Burke. Madeline was diagnosed with Cystic Fibrosis at Children's, and she is in for a routine visit to receive IV antibiotics for two weeks. *Photo by David Leeson*



10:53 p.m.

Michelle Smith, a Children's Transport Services nurse, wraps Prestyn Armendariz in a cocoon of blankets in preparation for his trip from Odessa Regional Medical Center to the Midland International Airport in West Texas. From Midland, the team will transport Prestyn via the Children's jet to Dallas, where he will be treated for multiple heart defects. *Photo by Juan Pulido*



11:27 p.m.

11:35 p.m.

On the Dallas campus, security officer Jerrie Smith patrols the garages and keeps her eye out for anything out of the ordinary and for visitors who need assistance. Smith is strategic about her patrol duty — sometimes she exits a garage and goes right back into the same one so people can't predict her timing. *Photo by David Leeson*

Transport Services staff from Children's transfer 3-month-old Prestyn Armendariz to the Children's jet for his transport to Dallas. Prestyn's parents will make the 330-mile drive from Odessa, Texas, to Children's by car. *Photo by Juan Pulido*



11:43 p.m.

11:45 p.m.

11:51 p.m.

Maria Jalomo comforts her 3½-month-old daughter Kayla Ordonez, who has flu-like symptoms. Kayla is the last patient of the day at the Referral Care Center, which provides urgent care to more than 6,000 patients each year and allows for the continuity of care between the patient and his or her primary physician. *Photo by Louis Curtis*

Grady Pierce, a health unit coordinator in the Seay Emergency Department, celebrates the arrival of his shift relief. Pierce says the day was especially tense because the ED was busy and many hospital beds were full. *Photo by Mei-Chun Jau*

Nancy Proctor, a housekeeping team leader, prepares for a night on her feet by grabbing a quick meal in The Dining Car. Nightshift housekeeping teams do routine cleaning of patient and public areas. Proctor began working at Children's in 2000. *Photo by Louis Curtis*



12:13 a.m.

Just after midnight, as the date changes to Nov. 20, 3-year-old Angie Trujillo is sedated in the pediatric intensive care unit where her bleeding liver is being treated. She was rushed to Children's after a TV fell on her at home. Angie's parents have two younger children and have spent every night at the hospital. "We're going to be here for a while, but we can handle it," said her mom, Yuliana Martinez. *Photo by David Leeson*



12:54 a.m.

Anesthesiologists Dr. Dan Davis and resident Dr. Dung Huynh take a popsicle break outside the post-anesthesia care unit after a surgery. Momentarily, they will head back into the OR to administer anesthesia to a patient undergoing emergency surgery for a hernia repair. *Photo by Mei-Chun Jau*

1:04 a.m.

In the post-anesthesia care unit, Nicolas Ivan Garcia Martinez, 2, slowly rouses from the anesthesia. In overlapping photo, surgeon Dr. Michael Skinner, center, helps surgical resident Dr. Lucy Wallace guide a scope down Nicolas' esophagus. Surgical technologist Gabriel Carrillo, left, watches the patient as the two doctors fish out the dime that Nicolas swallowed earlier in the night. *Photo by Mei-Chun Jau*



1:09 a.m.

Serenity Stephens, 11 months, sleeps peacefully. On Oct. 26, Serenity was the 400th liver transplant recipient at Children's. *Photo by David Leeson*



1:28 a.m.

Mary Stephens, Serenity's grandmother, sleeps with a mask on in the patient room. "Someone is always here with Serenity," Stephens said. *Photo by David Leeson*



1:33 a.m.

Seay Emergency Department Nurse Monica Fuller was part of the crew who cleared the ED earlier in the day to make room for patients expected to come to Children's after a school bus accident. The accident victims did not receive serious injuries and were treated at hospitals near the scene. As a Level I Trauma Center, Children's is equipped to handle the most seriously injured patients. *Photo by Louis Curtis*



1:45 a.m.



1:57 a.m.



2:08 a.m.

Kamita Harris, left, and Miriam McCullar, sleep technologists, monitor their sleep study patients. They will continue to monitor the same patients all night. Each sleep study lasts for a minimum of 6½ hours. *Photo by Mei-Chun Jau*

Eduardo Gandara from Language Access Services interprets a conversation between caregivers and the non-English-speaking family of a 23-month-old girl. Language Access Services takes 375 phone calls a day based on its January totals of 11,610. *Photo by Louis Curtis*

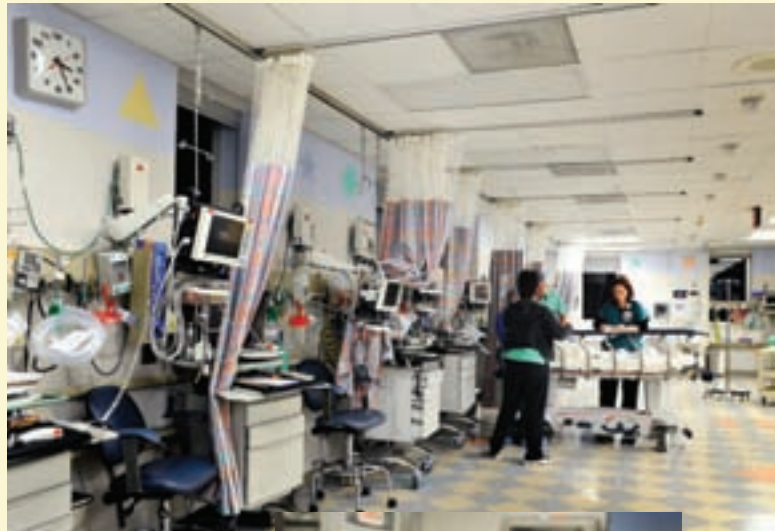
Miriam McCullar checks on patient Connor Tondre during his sleep study. Connor's father, Pat, sleeps on an air mattress while his mother, Carol, sleeps on a pull-out bed in the room. *Photo by Mei-Chun Jau*

Dear god, I love you for all the blessings that you have given to us. but right now, I need a miracle to save my brother, he is a good kid please give him another chance to live, please give him healthy and energy to waken up, please god don't take our little brother away please listen to my prayers and



2:50 a.m.

In the surgery waiting area, Dr. Michael Skinner reports the status of a 14-month-old to the baby's mother. Dr. Skinner has just completed emergency surgery for an incarcerated hernia, which was causing a threat to the child's blood supply. *Photo by Louis Curtis*



3:07 a.m.

Willie Davis guides a cart filled with soiled linens. More than 150,000 pounds of linens used throughout the hospital are cleaned each month. *Photo by Louis Curtis*

3:10 a.m.

Nurses in the post-anesthesia care unit work the overnight shift. *Photo by Louis Curtis*



4:05 a.m.

Xochitt Juarez works hard to cough as Pauline Ndirangu, respiratory therapist in the pediatric intensive care unit, suctions the toddler's lungs. The 2-year-old has Rhinovirus, a respiratory infection, and is on a ventilator to aid with her severe respiratory distress. *Photo by David Leeson*



5:09 a.m.

Patient Dylan Smith, 5, shares his hospital bed with his mother, Misty Mayburn. Dylan will have surgery tomorrow to remove his kidney and reconstruct his bladder. *Photo by Juan Pulido*



5:34 a.m.

Dr. Patrick Hairston, a fellow in the pediatric intensive care unit, completes the paperwork necessary to re-admit a child after a procedure. *Photo by David Leeson*



This day, like every day, was extraordinary. We mended broken bones and repaired defective hearts. We treated children with rare diseases. We comforted and grieved with families whose children could not be healed. We educated young physicians and pursued cures for cancer, diabetes and other diseases through research.

And tomorrow we will do it all again.

As people from the overnight shift leave the hospital, a new day begins for Laura Oates. She's hard at work in the Sterile Processing and Distribution department — preparing a set of instruments for a neurosurgery later in the morning. *Photo by David Leeson*

Dear Friends and Supporters:

It is our privilege to share our 2008 Annual Report with you — *One Day. Typical. Amazing.* We hope that it provided a meaningful glimpse into the life-affirming care that is delivered here every day. We were honored to work with 15 award-winning professional photo-journalists who captured 24 hours of images and stories from Children's Medical Center. We chose Wednesday, November 19, 2008. It was just a regular day, and yet these beautiful, dramatic photos serve to remind all of us that a typical day here is hardly that. In fact, each day at Children's offers hundreds of amazing, awe-inspiring moments.

2008 was another year of tremendous progress for Children's. We are especially pleased to have opened Children's Medical Center Legacy in Plano, Texas, realizing a long-term vision to support the healthcare needs of our growing pediatric population in that region. We also were pleased to have been ranked as one of the nation's top 25 pediatric hospitals by *U.S. News & World Report*.

2008 also was a year when your generosity continued to help us grow and care for more children, in spite of unprecedented economic challenges for our nation. We are deeply grateful for the more than \$21 million in gifts to Children's last year. These gifts are critical to our future. As you will see in the year-end financials in this report, we delivered more than \$43 million in totally uncompensated care last year. This is our mission, our privilege and our responsibility, and we appreciate your unwavering support in helping us accomplish it year after year.

On behalf of the entire team at Children's, we would like to express our gratitude to you, our large community of friends and supporters, for allowing us to make a difference each day as we are trusted with a family's most precious resource — their children.



Christopher J. Durovich
President & Chief Executive Officer



John L. Adams
Chairman of the Board



2008 Achievements

Facilities

- Fully opened Children's Medical Center Legacy in Plano, Texas, with inpatient and outpatient care and diagnostic, surgical and emergency services. The move makes Children's the first pediatric hospital in the country to have a second, stand-alone, full-service hospital.
- Major progress on the construction of a new 10-story tower on the Dallas campus. When complete in late 2009, the tower will provide expanded space for The Heart Center, the Center for Cancer and Blood Disorders, Neonatology and other services.
- Began an expansion of the Dallas Ambulatory Care Pavilion to add 53 exam rooms.

Recognitions

- Ranked among the top 25 pediatric hospitals in the country by *U.S. News & World Report* for the third time in four years, with subspecialty recognition in: Oncology; Digestive Disorders; Cardiology and Cardiac Surgery; and Neurology and Neurosurgery.
- Submitted application for Magnet designation to The American Nurses Credentialing Center and hosted a site visit in October. Hospital leaders learned in early January that the hospital had received The Magnet Program designation by a unanimous vote of the ANCC.
- The hospital was re-verified by the American College of Surgeons as a Level I Trauma Center, remaining the only pediatric hospital in Texas with the designation.
- Named a Most Wired Hospital for the fifth time in six years by Health Forum.

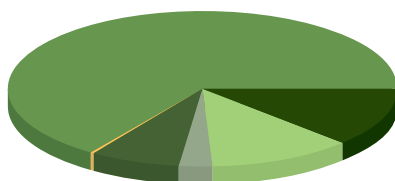
Science and Medicine

- The National Institutes of Health selected UT Southwestern as one of 36 centers to participate in the National Children's Study, which will follow 100,000 patients from before birth to age 21. The study, which will involve Children's patients, is authorized by Congress. Dr. George Lister, pediatrician in chief at Children's and chairman of the Department of Pediatrics at UT Southwestern, is a principal investigator on the study.
- Children's and UT Southwestern recruited 56 physicians to the hospital's medical staff in 17 subspecialties, including Anesthesiology, Emergency Medicine and Neonatology.
- Surgeons successfully performed the hospital's 400th liver transplant, marking a milestone for the transplant program.

You Made a Difference

Children's Medical Center has been caring for children for nearly a century. And, although many things have changed, such as advancements in diagnostic equipment, improved treatment protocols and leading edge clinical research findings, one thing has remained the same — the passionate commitment of our supporters to help fulfill our mission to make life better for children. The community has remained steadfast in its pledge to stand alongside its local pediatric hospital and further enable it to provide the best possible medical attention to all children, regardless of their family's ability to pay for their care. The gifts you made touched a child's life and made a difference. On behalf of the hundreds of thousands of children who sought care at our hospital in 2008, thank you for your generosity that totaled more than \$21 million. We will continue to honor deeply your investment and to steward thoughtfully the resources you have entrusted to us.

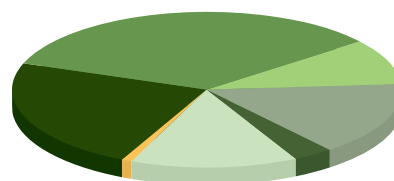
Contributions by fund designation



- Operations
\$ 13,724,882
- Education
\$ 63,589
- Construction
\$ 1,590,259
- Research
\$ 560,238
- General Patient Care
\$ 2,532,707
- Equipment
\$ 2,580,443

TOTAL \$ 21,052,118

Contributions by constituency



- Individuals
\$4,882,254
- Closely-held Corporations
\$ 175,164
- Family Foundations
\$ 2,927,147
- Estates/Bequests
\$ 728,511
- Associations/Organizations
\$ 3,191,554
- Corporations
\$ 1,968,453
- Other Foundations
\$ 7,179,035

TOTAL \$ 21,052,118

2008 Philanthropy highlights

\$ 5 million

The Constantin Foundation

Supports the stem cell transplantation program at Children's.

\$ 1.7 million

The Elsie & Marvin Dekelbom Family Foundation

Supports the purchase of a Da Vinci surgical robot.

\$ 1.1 million

Sudie and A. Gordon Worsham

Establishes two charitable gift annuities that will endow professorships in pediatric cancer research and pediatric hematology-oncology research.

\$ 1 million

The Lupe Murchison Foundation

Supports the stem cell transplantation program at Children's.

\$ 1 million

The Women's Auxiliary to Children's Medical Center of Dallas

Supports the Children's Garden waterfall and streambed.

\$ 500,000

Carolyn and Mark Speese

Supports the REACH Clinic at Children's Legacy in Plano.

\$ 500,000

J.L. Williams Foundation

Establishes an endowment for cardiac nursing.

\$ 351,000

Star Children's Charity

Supports the Center for Cancer and Blood Disorders program at Children's Legacy in Plano, and establishes an endowment for general operations at Children's Legacy.

\$ 350,000

Mr. and Mrs. William R. Starkey, Jr./ W.R. Starkey Mortgage Community First Foundation

Supports Children's Legacy in Plano.

\$ 251,000

Kohl's Department Stores

Supports the pediatric sports injury outreach program.

\$ 140,000

The Children's Trust

Supports medical equipment for furnishing a new ambulance.

Your Gifts Make Our Care Possible

This year's annual report showcases the extraordinary work that happens at Children's Medical Center every day. Philanthropic gifts from our many generous supporters greatly enhanced our ability to provide remarkable care. In particular, we would like to thank the following contributors for their gifts that made possible the programs and services featured in the 2008 Annual Report:

The Heart Center

The J.L. Williams Foundation and Drs. Lisa and Joseph Forbess established endowments to provide much-needed support for cardiac nurses.

A generous gift from the Harold Simmons Foundation established the Annette Simmons Heart Hospital.

The Pogue Foundation established the Pogue Distinguished Chair in the Division of Pediatric Cardiothoracic Surgery at UT Southwestern Medical Center, which is currently held by Joseph M. Forbess, M.D., co-director of The Heart Center.

Mr. and Mrs. Charles E. Seay graciously provided strategic funding for the cardiovascular intensive care unit, one of the largest intensive care units for pediatric cardiac care in the region.

The establishment of the Joanie and Johnny Williams Heart Fund which will further demonstrate the Williams' passionate commitment to help all cardiac patients and their families. Their son, Kirk, was successfully treated at Children's in 1962 for a congenital heart defect at the age of 2 which also has led Mrs. Williams to volunteer at Children's for more than 40 years.

Philanthropically more than \$20 million has been contributed in support of patients who visit The Heart Center. These generous supporters include: the Harold Simmons Foundation, the Pogue Foundation, The Frank and Carolyn Ryburn Fund at the Communities Foundation, the David Bruton, Jr. Charitable Trust, Mr. and Mrs. Charles E. Seay, and the Rudman Family.

Emergency Department

Mr. and Mrs. Charles E. Seay provided valuable seed funding for the Emergency Department at Children's.

Neuroscience

The Perot Family Center for the Care of Brain and Nerve Injuries strives to improve outcomes in brain-injured children.

Neurology

Believing in the importance of ongoing support for neuroscience and the education of the next generation of neurosurgeons, Betsy and Jim Sowell established the James E. Sowell Neurosurgery Fellowship Endowment.

Epilepsy Monitoring Unit

The Alice Jenkins Endowment provides ongoing support for the Epilepsy Monitoring Unit within Neurology.

Center for Cancer and Blood Disorders

With a mission to invest in the lives of children by funding cancer research, healing the soul and advocating for a cancer-free tomorrow, Wipe Out Kids' Cancer has made philanthropic investments in Children's that will make meaningful differences for generations to come.

Through their generous gift, the Pauline Allen Gill Foundation shares the Children's commitment to provide world-class care for patients in the Center for Cancer and Blood Disorders.

The Utay Family established an endowment for cancer research with the heartfelt belief that research will one day provide the answers to cure cancer.

Children's Medical Center Legacy

Thanks to the generous support of the community, the Children's Legacy campaign raised more than \$16 million. Supporters include: Pete and Jerry Abbott, Joyce and Denny Houlihan, the Rudman Family, Carolyn and Mark Speese, The Andrea-Mennen Foundation and LegacyTexas Bank.

Clown Program

Laughter truly is the best medicine, and Harlan and Amy Korenvaes have supported this sentiment to the fullest through their philanthropic investment in the Funnyatics clown program.

Neonatal Intensive Care Unit (NICU)

John and Barbara Stuart understand how important highly specialized care is for each child, and so they continue to give generously to meet the needs of the tiniest babies.

The Crystal Charity Ball created an endowment to support education for the neonatology department and is supporting the construction of the Family Support Center in the NICU.

Trauma

The Crystal Charity Ball Pediatric Emergency Services Network, through a highly coordinated and cooperative effort, educates emergency clinicians on how to best care for children.

The H. Lee and Ann V. Hobson Endowment was established for support of the Trauma department.

Pastoral Care

Ecumenical family services such as pastoral care are offered at no charge to patients and their families thanks to the generous support of philanthropists such as Dr. and Mrs. Henry Estess, Jr.

Endocrinology

The diabetes program at Children's will continue to grow and develop through the Wendell 'Del' Rahn Memorial Endowment.

Day Surgery

Dr. Ted Votteler was a genuine pioneer in pediatric surgery. His legacy will live on through the Dr. Votteler Chief of Surgery Endowment for educational support of the Day Surgery program.

Clinical Research Program

Medical breakthroughs are discovered each day thanks to gifts from community members like Mr. and Mrs. Louis A. Beecherl, Jr., who support clinical research.

Surgery

The most technologically advanced and minimally invasive surgeries are available to patients because of the gift of a Da Vinci surgical robot, provided by The Elsie & Marvin Dekelboum Family Foundation.

Re-investing in Children, Community

For more than 90 years, Children's has focused on one mission: to make life better for children. That mission drives every program we offer, every physician and caregiver we educate, every injury we work to prevent and every disease we seek to cure. However, challenges come from multiple angles — a turbulent economy, rising healthcare costs and increasing numbers of under- and uninsured children. Reduced income from Medicaid, insurance and other sources also is a factor. In 2008, Children's provided \$43.3 million in verified charity care to children whose families could not afford to pay.

Strong financial reputation

In spite of such challenges, Children's remains committed to balancing fiscal responsibility with meeting the needs of children in the community. Children's outperforms the median ratios for other major children's hospitals and "Aa3" hospitals nationally in the majority of rating categories. Moody's Investor Service has given Children's its top "Aa3" rating, an indication of the hospital's strong financial footing. The rating, affirmed in June 2008, is based on the strong cash position of Children's combined with factors such as the hospital's governance/management structure, medical staff, services and service area, competition, financial resources and legal structure.

Patient volumes 2003-2008

In 2008, Children's saw patient volumes increase in inpatient admissions, outpatient visits, Emergency Department visits and surgical cases.

	2003	2004	2005	2006	2007	2008	% increase 2003-2008
Inpatient volume	17,229	18,402	20,682	21,108	22,436	23,652	37.3%
Outpatient volumes	280,815	281,659	306,703	307,250	321,930	350,596	24.8%
Surgical cases	17,545	18,177	19,687	19,147	19,936	22,008	25.4%

Education and Outreach

Through a combination of programmatic initiatives, organization affiliations and community events, Children's reinvests its net income into prevention, research, education, clinical excellence and advocacy that benefits all children.

In 2008, the hospital committed its resources directly to the community in numerous ways.

The highlights include:

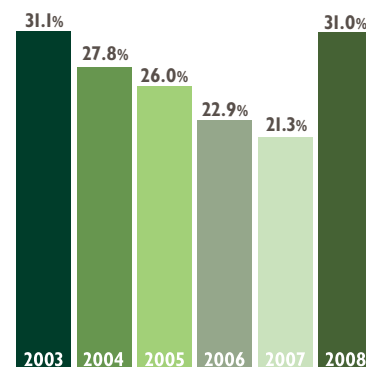
- Publishing *Beyond ABC: Growing Up in Dallas County*, and for the first time in 2008, publishing *Beyond ABC: Growing Up in Collin County*. The biennial quality-of-life reports inform community leaders and reinvigorate efforts to make North Texas a better place for children.
- Founding member and sponsor of the Coalition for North Texas Children, whose membership works to keep children's issues top of mind for policymakers and the public. In 2008, Children's led the creation of the Children First! Collin County Coalition comprised of 50 Collin County-based organizations focused on the well-being of children.
- Participation in the Dallas Area Coalition to Prevent Childhood Obesity and related activities. Children's hosted a visit and roundtable discussion by the U.S. Surgeon General and sponsored the Get Kidz Fit Fest at Dallas' Fair Park designed to educate children and their families about wellness and nutrition.
- Educating coaches, parents and athletes with sports injury prevention workshops and materials through area sports leagues.
- Leadership of the Dallas Area Safe Kids Coalition, the local chapter of Safe Kids Worldwide.
- Participation in community safety activities, including the Know Before You Go water safety and drowning prevention campaign; the Summer Safety and Fun Day at NorthPark Center; and an educational booth on eating disorders at the Dallas Children's Theater during the stage production of *Eat (It's Not About the Food)*.
- Collaboration with the Dallas Area CHIP Coalition on numerous events and activities targeted at reaching uninsured families with the message of the Children's Health Insurance Program.

Consolidated Financial Summary

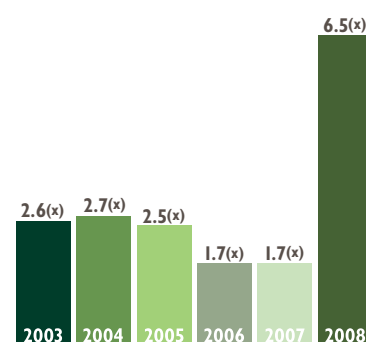
For the periods ending December 31, 2008 and 2007.
Dollars in millions.

Summary Income Statement	2008*	2007
Net Operating Revenues	\$ 744.9	\$ 639.4
Operating Expenses	<u>(719.2)</u>	<u>(591.8)</u>
Income from Operations	25.7	47.6
Disproportionate Share, GME Revenue	27.3	26.4
Operating Income	53.0	74.0
Investment Income	<u>(55.7)</u>	<u>17.7</u>
Net Income	<u><u>\$ (2.7)</u></u>	<u><u>\$ 91.7</u></u>
Summary Changes in Net Assets		
Current Assets	196.2	\$ 192.4
Property and Equipment, Net	680.3	568.6
Investments	230.3	286.7
Net Assets of Foundation	224.2	260.1
Other	<u>8.8</u>	<u>16.9</u>
Total Assets	\$ 1,339.8	\$ 1,324.7
Current Liabilities	(144.6)	(152.7)
Long-term Liabilities	<u>(370.3)</u>	<u>(250.0)</u>
Total Liabilities	\$ (514.9)	\$ (402.7)
Net Assets	<u><u>\$ 824.9</u></u>	<u><u>\$ 922.0</u></u>

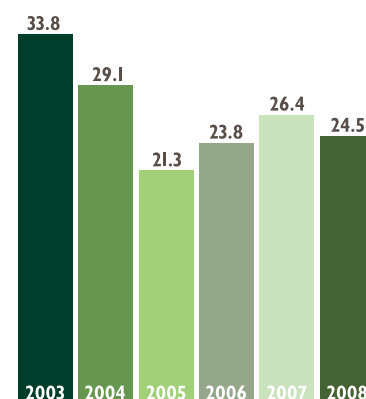
* Figures are unaudited at time of printing.
Visit www.childrens.com for quarterly financial statements.



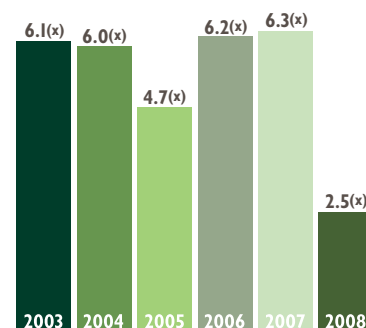
Debt to Capitalization



Debt to Cash flow



Cushion Ratio



Max Annual Debt Service Coverage

Children's Medical Center gratefully acknowledges the following individuals, families, foundations, corporations and organizations whose charitable contributions in 2008 helped to further our mission to make life better for children.

THE BRADFORD SOCIETY

Children's is thankful to the following individuals who have named us as a beneficiary in their wills or life-income gifts, such as a charitable trust or gift annuity.

Mrs. Ruth E. Adler
Anonymous (10)
Mr. and Mrs. Thomas L. Baker
Mr. Charles R. Baldwin
Mr. and Mrs. Gene H. Bishop
Mr. A. Wade Black
Dr. Alison Black
Jacqueline and Richard Bowman
Ms. Carole A. Bragg
Frank and Marie Agnes* Bray
Ms. Betty G. Brown
Mr. and Mrs.* John S. Brown, Sr.
Ms. Lillie Brumit
Mr. and Mrs. Victor Bychok
Fran and Bill Carter
Mr. and Mrs. Larry W. Carter
Mrs. Mary Lee Casey
Mr. and Mrs. Brent E. Christopher
Mr. and Mrs. Andrew J. Cicherski
Mr. and Mrs. Bill Cicherski
Joyce and John Conroy
Jay and Stephanie Courtney
Bruce and Janiece Crozier
Shelby and Scott Dabney
Dr. Juanita Dale
Ms. Bonnie Dixon
Robert and Patricia Doffing
Frances and David Eisenberg
James* and Betty Farnsworth
Wanda and George Farr
Mr. and Mrs. Chester A. Fischer
Jacqueline W. Franey
Ms. Gloria B. Graham
Judith E. Grant
Jayne and Don Grimes
Mr. Steve P. Hagemann
Ms. Louise H. Hanaway
Ms. Sandra L. Harrington
John W. and Marlys L. Harris
Ms. Jennifer Sutton Holder
Mr. and Mrs. Oscar C. Hollis
Mrs. Margaret W. Hopkins
Mrs. Rebecca R. Horner
Mrs. Ruth S. Ince
Ms. Jeanne R. Johnson
Mr. Harvey D. Jones
Mr. and Mrs. Robert J. Kowalski
Cynthia and David Krause
Mr. and Mrs. Hans Kunz
Britt and Beth Langford
Mr.* and Mrs. George A. Linskie
Mr. and Mrs. William R. Lorenz
Kay and Dennis Magill
Sharon and Mike McCullough
Mr. William W. McGinnis
Ms. Marilyn D. McJimsey
Ms. Melanie Medanic
John D. and Frankie E.* Montgomery
Mr. and Mrs. James A. Moore, Jr.
Dr. S. Halcut Moore, Jr.
Dr. and Mrs. Gary C. Morchower
Jan and J. Marc Myers
Sandy Kahn Nachman
Hisashi and Lynn Nikaidoh
Jack and Nancy Oliver
Mr. Paul M. Oliver
Mark and Lynn Oristano
Tina and Duffy Oyster
Ms. Maurine Pearson
Sally W. Lyon and
Christopher J. Pfeiffer
Mr. and Mrs. Judson C. Phillips
Natalie S. Potter
Deborah Price, Au. D.
Mrs. J. Philip Pringle
Donna and Gary R. Rahn
Mr. and Mrs. Jackson Lee Raley
Patty and Ben Retta
Greg and Joey Robertson
Robbie and Lynore Robinson
Janice and Richard Rogers
Mr. Joseph A. Salgado
Carol and Skipp Schauer
Ms. Beverley Schey
Charles E.* and Sarah M. Seay
Cindy Brinker Simmons
David and Carol Slower
Mrs. Miriam G. Star
Mrs. Sally Seay Stout
Mr. and Mrs. Bruce B. Swenson
Mrs. James R. Terrell
Joyce and Bennett Tibbs
Victor A. and Margaret Trubitt
Ms. Sandra K. Turner
Mr. and Mrs. Doug Vanderslice

Ms. Patty Weynand
Mrs. Martha R. Wheeler
Gail White
Joanie and Johnny Williams
Mr. Ivor P. Wold
Mr. and Mrs. Blair P. Woodall
Sudie and A. Gordon Worsham
Ms. Hallie M. Young
* Deceased

ESTATE GIFTS

Children's is thankful to the following individuals for gifting their estates to help those cared for at our hospital.

Estate of Roberta D. Barton
Estate of Benny Caraway
Estate of Josephine H. Huguenin
Estate of Katherine R. Lang
Estate of Helen Fair Peterson
Estate of Eric G. Schroeder
Estate of Marian M. Schwab

ENDOWMENTS

Permanent funds at Children's produce annual income for a variety of uses, including: patient care, medical education, psychosocial programs, research and capital equipment. Named endowments are restricted to a specific use by the contributors who create them. General program endowments are restricted by the hospital based on identified funding needs.

Alexander F. Adler Endowment
Support for general hospital needs.

The Eleanor W. Allen and Marjorie A. Tranchin Endowment
Support for the Craniofacial department.

Andrea Family Foundation Endowment
Support for the Child Life department.

Billie and Bill Aylesworth Endowment
Support for general hospital needs.

Bill and Angie Barrett Endowed Lectureship
Educational support for the ARCH Center.

The Nannie Hogan Boyd Endowment
Educational support for the Genetics department.

Stephanie Michele Brant Endowment
Support for the Heart Center Intensive Care Unit.

Gregory Breitler Endowment
Research support for the Center for Cancer and Blood Disorders.

Cindy Brinker Endowment
Educational support for the Center for Cancer and Blood Disorders.

Carson Brock Endowment
Support for general hospital needs.

Jean Ann and Stephen W. Brock Endowment
Support for the Social Work department.

Suzy and John S. Brown, Sr. Endowment
Support for general hospital needs.

Mr. and Mrs. Stephen Butt Endowment
Support for the Chaplaincy department.

Clarlyn and Victor Bychok Endowment
Support for the Child Life department.

Capital for Kids Endowment
Support for the ARCH Center.

Fran and Bill Carter Endowment
Support for general hospital needs.

Phoebe D. and Samuel G. Catli, Jr. Endowment
Support for the Neonatal Intensive Care Unit.

Keely and William Cawley Endowment
Support for the REACH clinic.

The Meredith D. Chesler Endowment
Research support for the Neuro-Oncology department.

Max and Gayle Clampitt Endowment
Support for general hospital needs.

Jennifer L. Clark Endowment
Support for general hospital needs.

Clendening Family Endowment
Support for general hospital needs.

Harold G. Cole and Ester F. Cole Endowment
Support for the Genetics department.

Harold G. Cole and Ester F. Cole Endowment
Support for the Psychiatry department.

Conroy Family Endowment
Support for the Center for Cancer and Blood Disorders.

Leo F. Corrigan Endowment
Support for general hospital needs.

Jackson David Crowe Endowment
Support for the Heart Center Intensive Care Unit.

Crystal Charity Ball Neonatology Education Endowment
Educational support for the Neonatology department.

Crystal Charity Ball Pediatric Emergency Services Network Physician Leadership Endowment
Support for physician leadership of the Emergency Services Network.

Crystal Charity Ball Pediatric Emergency Services Network Nurse Leadership Endowment
Support for nurse leadership of the Emergency Services Network.

Dallas Heart Ball Pediatric Cardiology Clinical Research Endowment
Research support for the Heart Center.

Craig Alan Davis Endowment
Support for the Heart Center.

Joe M. and Doris R. Dealey Endowment
Support for general hospital needs.

James Farnsworth Scholarship Fund
Scholarship support for medical education.

George Farr Endowment
Support for general hospital needs.

The Gladys Fashena, M.D., Endowed Lectureship in Pediatric Medicine
Scholarship support for medical education.

James M. and Nancy Fears Endowment
Educational scholarship support for nursing staff.

First Presbyterian Church of Dallas Endowment
Support for the Chaplaincy department.

E.E. Fogelson and Greer Garson Fogleson Endowment
Support for the Craniofacial department.

Lisa and Joseph Forbess Endowment
Support for the Heart Center.

Genetics Services in honor of Dr. Spencer Johnston Endowment
Support for the Genetics department.

Mr. and Mrs. Steven M. Gruber Endowed Fund
Support for the Center for Cancer and Blood Disorders.

Patrick and Beatrice Haggerty Endowment
Support for the Chaplaincy department.

Dr. John and Polly Hall Endowment
Support for the Anesthesiology department.

Ed and Randi Halsell Endowment
Support for the ARCH center.

Arthur L. and Mary L. Harding Endowment
Support for general hospital needs.

Andrea and David A. Hart Endowment
Support for the Child Life department.

Heath Family Endowment in Honor of Sharon Worrell
Support for the REACH clinic.

Robert S. Hendler, M.D. and Kathleen Muldoon Endowment
Support for the Psychiatry department.

Eunice Hertenstein Endowment
Support for general hospital needs.

The H. Lee and Ann V. Hobson Endowment
Support for the Trauma department.

Amelia "Mimi" Lay Hodges Endowment
Support for the Child Life department.

Holmberg Family Endowment
Support for the Child Life department.

The Rebecca and Blake Holmes Family Endowment
Support for the Child Life department within the Center for Cancer and Blood Disorders.

J.L. Huffins Endowment
Support for the Social Work department.

Cheryl and Keith Hughes Endowment
Support for general hospital needs.

Jane and Noble Hurley Endowment
Support for the Chaplaincy department.

Alice Jenkins Endowment
Support for the Epilepsy Monitoring Unit within Neurology.

Dixie Shelley Jones Endowment
Support for the Child Life department.

Sue R. Justice Family Endowment
Support for the Social Work department.

Fannie Reeves Kahn Endowment
Support for general hospital needs.

Gina Kay Child Life Endowment
Support for the Child Life department.

Harlan and Amy Korenvaes Endowment
Support for the Child Life department.

William Joseph Kowalski Endowment
Support for Physical Therapy within the Physical Medicine and Rehabilitation department.

Edward J. and Virginia C. Kremer Endowment
Support for the Chaplaincy department.

Grace Lee Endowment
Scholarship support for nursing staff.

Steven R. and Janet C. Leonard Endowment
Support for the Social Work department.

Les Femmes du Monde Endowment
Support for the Child Life department.

Pam and Tom Luce Endowment
Support for the Chaplaincy department.

Wanda L. Lyday Endowment in honor of Dr. Frank Hawley Newton
Support for general hospital needs.

Leah McCulloch Endowment for the Center for Cancer and Blood Disorders
Support for the Child Life department within the Center for Cancer and Blood Disorders.

Lisa McGown Endowment
Support for the Child Life department.

Bernice and Brudus Meyerson Endowment
Support for the Chaplaincy department.

Kerry Edward Meyers Endowment
Research support for the Endocrinology department.

Paul P. and Dorothy Middleton Endowment
Support for general hospital needs.

Mike and Charla Miller Endowment
Support for the Child Life department.

Mr. & Mrs. Robert S. Miller Endowment
Support for the Child Life department.

Mike Modano Foundation Endowment
Support for the ARCH Center.

John D. and Frankie E. Montgomery Endowment
Research support for the Center for Cancer and Blood Disorders.

Chip Moody Endowment
Support for the Social Work department.

Robert L. Moore, M.D. Endowment
Support for general research.

Paula F. and James A. Moore Endowment in honor of Adam W. Schwartz
Support for the Child Life department and research support for the Center for Cancer and Blood Disorders.

Dr. Bob and Brenda Morgan Endowment
Support for general hospital needs.

Morgan Family Endowment
Support for Translation Services within the Language Access department.

Philip and Eloise Morlan Endowment
Support for the Child Life department.

John Marc Myers Endowment
Support for the Center for Cancer and Blood Disorders and Child Life department.

Mr. and Mrs. Charles Nearburg Endowment
To Be Designated

Thomas H. and Judy A. Neuhoft Endowment
Support for the Child Life department.

Lauren E. Newman Endowment
Research support for the Center for Cancer and Blood Disorders.

Dr. and Mrs. Hisashi Nikaidoh Endowment
Support for the Chaplaincy department.

Floyd A. Norman, M.D. Endowment
Support for the Chaplaincy department.

Oristano Foundation Endowment
Support for the Child Life department.

Lena Palmore and Charles K. Davis Endowment
Support for the Speech and Audiology department.

The Pausic Family Endowment
Support for the Pain Management department.

Peter Pan Children's Fund Birthday Club Endowment
Support for the Injury Prevention program.

Phibin Endowment
Support for the Child Life department.

Bryan and Mike Pickens Endowment
Support for the Chaplaincy department.

Pittet Family Endowment
Support for the Heart Center.

Pogue Family Master Clinicians Endowment
General support for Master Clinicians.

Preston Hollow Presbyterian Church Endowment
Support for the Chaplaincy department.

Pringle Family Endowment
Support for the Heart Center.

Wendell "Del" Rahn Memorial Endowment
Support for the Diabetes program.

George "Robbie" and Lynore Robinson Family Endowment
General support for the Child Life Directorship.

Leon and Leah Rudberg Endowment
Support for education and research in emergency and ambulatory medicine.

The Frank S. and Mary Jane Ryburn Endowment
Research support within the Heart Center.

Sage Telecom Endowed Fund in Honor of Denny Houlihan
Support for general operations at the Legacy Campus.

Mary Dupree Scovell Endowment
Support for the Child Life department.

Debbie and Ric Scripps Endowment
Support for the Child Life department.

Nancy and George Seay Endowment
Support for the Foster Grandmother program within the ARCH Center.

Seven Bar Endowment
Support for the Emergency Transport department.

Priscilla and Steven Shellenberger Endowment
Support for the Urology department.

Bob Smith, M.D. Endowment
Support for the Urology department.

Kimberly Anne Sowden Endowment
Support for the Craniofacial department.

James E. Sowell Neurosurgery Fellowship Endowment
Support for the Neurosurgery department.

Star Children's Charity Endowment
Support for general operations at Children's Legacy.

Staubach Foundation Endowment
Support for the Diabetes program.

The Carter Stephenson, William E. Walker and Bill Walker Jr. Endowment
Support for the Neuro-Oncology department.

The Barbara White Stuart Endowment
Support for the Neonatology department.

John and Barbara Stuart Endowment
Support for the General Surgery department.

Roy and Christine Sturgis Endowment
Scholarship support for nursing staff.

Timothy J. Sullivan Endowment
Support for the Asthma Management program.

The Alta A. Sweeney Endowment
Support for the Craniofacial department.

The James S. Sweeney Endowment
Support for the Chaplaincy department.

Charles M. and Nadine Tanner Endowment
Educational support for nursing staff.

Paul P. Taylor Pediatric Dentistry Association Endowment
Educational support for the Dental department.

Texas Attorney General Award
Support for underprivileged children.

JJ Tissing Memorial Endowment
Educational support for nursing staff.

Tom Thumb Kindness for Kids Endowment
Support for the ACE program within the Center for Cancer and Blood Disorders.

The Dr. Louis R. Turbeville, Jr. Pediatric Research Endowment
Support for general research.

The Utay Family Endowment
Research support for the Center for Cancer and Blood Disorders.

Sharon and Robert Van Cleave Endowment
Support for the REACH clinic.

Votteler Chief of Surgery Endowment
Educational support for the Day Surgery department.

Kaitlyn Pearce Wade Endowment
Support for the Center for Cancer and Blood Disorders.

D. Craig Walker Family Endowment
Support for the Chaplaincy department.

Arthur G. Weinberg Endowment
Support for the Arthur G. Weinberg Award.

Carl and Jimmy Westcott Endowment
Support for general hospital needs.

Jimmy Elizabeth Westcott Endowment
General support for Children's Medical Center Pediatric Neurology Chair.

Robert Wiebe Emergency Center Endowment
Support for the Emergency Room Center.

Susan and Joel Williams, III Endowment
Support for the Chaplaincy department.

Kathryn Elizabeth and Benjamin Edward Wilson Memorial Endowment
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**WOMEN'S AUXILIARY
TO CHILDREN'S MEDICAL
CENTER OF DALLAS**

The Women's Auxiliary raises funds to support Children's through five major efforts: The Children's Corner Gift Shop; sales of greeting cards; sales of cookbooks; Breakfast with Santa; and Family Night at Six Flags. To the many sponsors who supported the Auxiliary's fundraising efforts in 2008, thank you.

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Special thanks to the Women's Auxiliary for nearly 50 years of service to help support Children's patients and their families.

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Photographers



1



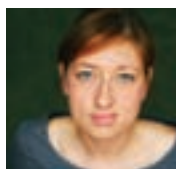
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1 A combination of a love for writing and storytelling led **Erin Blinn** to photography. A mandatory photojournalism class put a camera in her hands, and passion for creating storytelling images was born. She works alongside fellow photographer Amber Gober in family, lifestyle and wedding photography. Their work at Fly Photography combines their distinct but complimentary styles for their clients throughout the DFW area.

2 **Melanie Burford**, a photographer at *The Dallas Morning News* since 2003, is known for her perseverance in pursuing a story and her profound empathy for her subjects. Burford was part of the team of *The Dallas Morning News* photographers who received the 2006 Pulitzer Prize for breaking news photography for their visual narrative of the devastation wrought by Hurricane Katrina. Her work also has been recognized by numerous other organizations and competitions. Burford's career began in New Zealand in 1990 at the Ashburton Guardian where she won Qantas Junior Photographer of the Year before attending the 1992 Missouri Photo Workshop. Back home in New Zealand she worked for eight years at *The Evening Post* before leaving for America in 1999.

3 **Louis Curtis** was first introduced to photography as a senior in high school, purchasing his first 35mm camera prior to graduating in 1979. That same year he joined the US Navy as a Navy Hospital Corpsman. He became aware of the Navy's Biomedical Photography School and was accepted into its program in 1986. Curtis served as lead photographer at the National Naval Medical Center in Bethesda, Maryland, and at the Naval Hospital Corpus Christi in Texas handling numerous assignments for *Navy Medicine Magazine* and other Navy publications. He won sev-

eral awards in the All Navy Photography Competition and the Interservice Photography Competition. In 2004, Curtis joined Children's Medical Center, becoming the hospital's first staff photographer. Curtis' love for children and Children's drives his desire to share the hospital's legacy and the vision not just of today but tomorrow.

4 **Daniel Driensky** has been interested in making art for as long as he can remember. He has been around photography his whole life due to his father Dana Driensky being a professional photographer since before he was born. Daniel first took interest in his own photography in 2000 where he enrolled in his first black-and-white darkroom class in high school, and has been making pictures ever since. He went on to study photography and graphic design at Richland College in Dallas and The University of Texas at Arlington. He currently works in Dallas as a professional event and portrait photographer. He aspires to travel with his camera, making portraits of people all over the world.

5 **Amber Gober**'s interest in photography came out of loving the darkroom in high school. An appreciation for vision and process came from working with film and developing her own images. She has four children who inspire her daily with their laughs, cries, words and love. She has been a photographer for 10 years; however, photography became her profession five years ago when she and best friend Erin Blinn started Fly Photography. They photograph love and life at whatever stage they can — from newborns to teens, couples and kids. "We are blessed to be able to see and capture so much beauty together," Gober says.

6 **Jeremy Harris** took up photography on an adventure in Central and South America in between semesters at the University of Texas. It was there that he discovered clicking a camera was easier than a written journal. The results were encouraging. After several attempts in the business world, Harris found himself back in Dallas, assisting and teaching for photographers all over the country. He is currently working at ImageTap studios where he has collaborated with top agencies to help convey brand messages with a fresh, unique perspective. Jeremy is married and enjoys being a kid with his 4-year-old daughter Emma.

7 **Mei-Chun Jau** is an Emmy Award-winning journalist working in video and still photography. A Taiwan-born immigrant proudly naturalized to the United States at the age of 3, Jau presently works as a freelance videographer, video editor and still photographer. She lives in Dallas with her energetic 4-year-old son. Over a career spanning 14 years, Jau has won numerous awards, including from the Society of News Design for her work alongside fellow photojournalist Kim Ritzenthaler in chronicling the life of Egyptian conjoined twins separated in a surgery at Children's Medical Center in 2003.

8 **Jill Johnson** is a Fort Worth-based freelance photographer specializing in photojournalism, travel, editorial and portraiture. She launched her freelance career in 2008 after 12 years as a staff photographer for the *Fort Worth Star Telegram*. Johnson has also been a staff photographer for *The Kansas City Star* and worked as a production assistant for Austin-based photographer Ziggy Kaluzny. Johnson graduated from the University of Texas at Austin with a bachelor of journalism/photojournalism in 1994.



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9 Pulitzer Prize-winning photojournalist **David Leeson** began his career at the *Abilene Reporter-News* in 1977. In 1982 he moved to New Orleans as a staff photographer for the *Times-Picayune*. He joined *The Dallas Morning News* in 1984 where he remained until 2008 as both a photographer and videographer. His assignments for newspapers took him to more than 60 countries and numerous world conflicts. He now owns Protégé Films, a video production company specializing in documentary films. Leeson was a finalist for the Pulitzer three times prior to winning the award in 2004 along with colleague Cheryl Diaz Meyer for photographs on the front lines with the US Army 3rd Infantry Division during the invasion of Iraq. He also has won numerous regional, state and national awards. Leeson is a graduate of Abilene Christian University, is married and has five children.

10 **Scott Lewis** is a freelance photographer based in Philadelphia, PA, where he lives with his wife and son. Lewis spent 15 years photographing for newspapers across the United States before going out on his own. Lewis' work has been published by most major American newspapers and magazines including having worked on assignment for *National Geographic* magazine. He has been twice nominated for the Pulitzer Prize and has won more than 60 major awards for his photography. Lewis was born in New York City but grew up in Dallas, and attended the University of Texas for undergraduate studies where he fell in love with the power of photography later pursuing a master of arts degree in photojournalism from the University of Missouri School of Journalism.

11 **Juan Pulido** already had a fascination with photography's ability to tell a personal story. Upon completing his first photojournalism class

in high school, he knew he wanted to pursue the craft professionally. Having received a bachelor of arts degree in photography from Texas Woman's University in 2000, Pulido set out to gain as much experience as possible in the real world of professional photography by working with veterans of the Texas photography scene. But he quickly transitioned from photographer's assistant to landing his own clients shooting editorial, commercial, and fashion assignments for a variety of local and national clients and publications. In 2008, Pulido joined Children's Medical Center as a photographer. He also is a photography staff member at NorthLake College in Irving, Texas, and has taught photography for Tarrant County College and Dallas County Community College District.

12 **Kim Ritzenthaler** has been a professional photographer for more than 15 years. Her clients have included *People* magazine, the *New York Times*, the *Washington Post* and a wide array of industrial, educational and corporate publications. She worked as a photographer for *The Dallas Morning News* from 1993-2004. Her work for the newspaper earned her many major national and regional awards. Many also know Ritzenthaler worldwide as an accomplished nature photographer whose specialty is finding the extraordinary details of the natural world in urban environments. She has a bachelor of arts degree in photography from Texas A&M in Commerce. She also works with her husband, David Leeson, in documentary filmmaking. They live in Dallas with their two children.

13 **Richard Sharum** grew up in Corpus Christi, Texas, but moved to Dallas in 1996. From there he started his artistic career painting and playing music, but it wasn't until moving to the West Coast that he took up photography. He traveled

along the Pacific and lived in various towns for three years, learning to meet people and photograph along the way. He now works professionally in Dallas. Since then he has had major commissions resulting in extensive essays in several locations including Washington D.C.; New York City; New Orleans; Bay Minette, Alabama; Marfa, Texas; and Dallas, where he resides today.

14 Dallas native **Allison V. Smith** took her first snapshot when she was 8 years old, and she's been taking pictures ever since. After earning a degree in journalism from Southern Methodist University, she worked as a staff photographer for newspapers such as *The Dallas Morning News*, the *Fort Worth Star Telegram* and the *Santa Fe New Mexican*. In 2004 she became a freelance photographer, yet her newspaper experience continues to make itself evident in her portraits, magazine work and personal art projects. Smith's portraits have appeared in a number of publications, including the *New York Times*, *Spirit* and *Dwell Magazine*, and her Marfa, Texas, series has been exhibited at galleries in Dallas, Atlanta, Houston and Los Angeles.

15 **Lara Solt** joined *The Dallas Morning News* as a staff photographer in 2003. Her photographs, essays and multimedia projects have intimately explored the lives of everyday subjects, from victims of violence to those wounded by war. Solt's in-depth storytelling, on these issues among others, has been recognized with an Emmy from the Lone Star Chapter of the National Academy of Television Arts and Sciences Advanced Media Awards, as well as numerous other national and regional awards. Solt is a graduate of Ohio University's School of Visual Communications.

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Children's Medical Center is a not-for-profit pediatric hospital system with two campuses — Dallas and Legacy. Children's is governed by a community volunteer board. Children's is affiliated with The University of Texas Southwestern Medical Center at Dallas and is UT Southwestern's primary pediatric teaching hospital. Children's is accredited by The Joint Commission and approved by the Council of Medical Education of the American Medical Association and the American Dental Association. Children's also is accredited by a variety of educational programs in related healthcare fields. Children's is a member of the American Hospital Association, the Texas Hospital Association, the Children's Hospital Association of Texas, the National Association of Children's Hospitals and Related Institutions and the Council of Teaching Hospitals.

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In its mission to make life better for children, the Children's Medical Center pediatric healthcare system devotes itself solely to caring for the complex medical needs of children. Children's is private, not-for-profit, and is the ninth largest pediatric healthcare provider in the country, licensed for 483 beds and operating 10 ambulatory care sites. More than 800 medical staff members help fulfill the needs of patients and their families. Through its academic affiliation with UT Southwestern Medical Center, Children's hosts research conducted by its medical staff members that is instrumental in developing treatments, therapies and a greater understanding of pediatric diseases. Many of the 50 specialty programs of the Children's system have received national and international recognition, confirming an outstanding reputation for Children's as one of the finest pediatric healthcare providers in the U.S. Children's Dallas is the only designated Level I trauma center for pediatrics in Texas and one of only 14 in the U.S.

The physicians who treat patients at Children's Medical Center are not employees or agents of Children's. They are either (i) independent physicians engaged in the private practice of medicine who have staff privileges at Children's; (ii) independent physicians who are independent contractors and have staff privileges at Children's; (iii) physicians employed by The University of Texas Southwestern Medical Center at Dallas or another institution who have staff privileges at Children's; or (iv) physicians participating in the care of patients as part of a post-graduate medical education program.



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